

# STATE OF THE CHAINS, 2020

Our thirteenth annual ranking of national retailers in New York City finds by far the largest overall decline in the number of chain stores, and the third consecutive year-over-year drop in national retailer locations. The year was marked by unprecedented economic volatility across all sectors, and within all boroughs, as the national retail market experienced unprecedented contraction as a result of the COVID-19 outbreak and subsequent shutdowns and store closures.



This report was written by Marco Torres and edited by Charles Shaviro, Eli Dvorkin, and Jonathan Bowles.

## Center *for an* Urban Future

**Center for an Urban Future** (CUF) is a leading New York City-based think tank that generates smart and sustainable public policies to reduce inequality, increase economic mobility, and grow the economy.

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# STATE OF THE CHAINS, 2020

**More than 1,000 chain stores across New York City—or a little less than one out of every seven chains that were open this time last year—have closed their doors over the past twelve months, underscoring the immense difficulties facing retail businesses large and small during the pandemic.** Overall, the number of chain stores in New York City declined by 12.8 percent—with 1.7 percent closing temporarily and 11.1 percent not indicating whether the closures are permanent or temporary. This is by far the largest year-over-year decline in chain stores since the Center for an Urban Future began our annual analysis of the city’s national retailers thirteen years ago, eclipsing last year’s 3.7 percent drop and the 0.3 percent decline in 2018.

Our thirteenth annual analysis of national retailer locations in New York City, which is based on data from store locators compiled between November 16 and December 5, 2020, shows that the 319 retailers listed in last year’s ranking reduced their total footprint by 1,021 store locations (including 886 closures and 135 temporary closures). The number of chain stores declined from a total of 7,948 stores in 2019 to 6,927 stores in 2020—a 12.8 percent decrease.

While every borough experienced notable declines in chain stores, Manhattan had the biggest losses, with the number of chain store locations in the borough shrinking by 17.4 percent (of which 2.2 percent were closed temporarily). In fact, Manhattan accounted for more than half of all chain store closures (518 out of 1,021) citywide. Brooklyn had the second-largest decline (decreasing by 12.3 percent, with 2.4 percent of those temporarily shuttered), followed by Queens (down 9.4 percent, with 0.6 percent temporarily closed), the Bronx (declining by 8.7 percent, including 1.4 percent temporarily closed), and Staten Island (down by 7.6 percent, with 0.7 percent temporarily closed). This is the second consecutive year in which all five boroughs have registered declines, but it is the first year in for any borough to see a decline of more than 10 percent. Last year, the sharpest drop was a 4.9 percent decline in Queens (-91 stores).

Few retailers avoided store closures. Dunkin’ experienced a year-over-year decline in stores in the city for the first time since we began tracking chain stores thirteen years ago. Although Dunkin’ still has far more store locations in the city than any other national retailer, it has 18 fewer than this time last year. The city’s other big coffee chain, Starbucks, closed even more stores (49). Metro PCS, the city’s second-largest chain retailer, shuttered 135 stores over the past year—a bigger decline than we’ve recorded in any *borough* since this study began. Meanwhile, Sprint closed all 89, though much of that likely stems from its merger with T-Mobile, which was approved earlier this year.

Other retailers that registered a net loss of at least 15 store locations include: Duane Reade (-64), GNC (-48), Baskin-Robbins (-46), Modell’s (-43), Subway (-30), NY Sports Club (-28), Jimmy Jazz (-26), M·A·C Cosmetics (-25), Papyrus (-22), Soul Cycle (-21), Dig Inn (-19), New York & Co. (-17), Pret A Manger (-16), and Mattress Firm (-15). But several of these chains reported significant temporary closures, suggesting that some may bounce back strong next year.

For the first time, our chains analysis includes a category of ‘temporarily closed’ to describe those store locations that retailers themselves indicated on store locators as temporarily shut-down (perhaps as retailers await a vaccine, or rosier economic climate). It is certainly possible that other closures that have taken place are also temporary but were not indicated as such on their store locators.

For example, restaurant chain Dig Inn (-19) has temporarily closed all but six locations, each of which is located in Manhattan. Clothing and accessories retailer Jimmy Jazz (-26) lists all 26 of its New York City locations as temporarily closed. Among health clubs and exercise studios, Soul Cycle (-21) reported significant temporary closures of 18 locations.

Ice cream chain Baskin-Robbins also reports temporary shutdowns in 39 NYC locations.<sup>1</sup>

For several merchandise retailers selling clothing, shoes, accessories, jewelry, cosmetics, pet supplies, and vitamins, this year’s store closures likely have more to do with growing competition from e-commerce than with problems brought on by the pandemic. Apparel chains BCBG<sup>2</sup> (-6), Motherhood Maternity<sup>3</sup> (-7), and Justice<sup>4</sup> (-6) closed all of their respective New York City locations in the pre-pandemic months. Athletic apparel retailer Modell’s<sup>5</sup> shuttered all of its 43 locations after filing for bankruptcy in March. Stationery and greeting card retailer Papyrus announced its shutdown in January, and home décor retailer Pier 1<sup>6</sup> (-5) shuttered its remaining New York City locations, after filing for Chapter 11 bankruptcy in February. Clothing companies New York & Co.<sup>7</sup> (-17), Dress Barn<sup>8</sup> (-10), and Thomas Pink<sup>9</sup> (-3) each closed all of their New York City locations.

The combination of the pandemic and headwinds from e-commerce prompted many other merchandise retailers to close a significant share of their stores in the city, including:

- M·A·C Cosmetics (from 34 stores to 10 stores), Children’s Place (35 to 28), Aldo (24 to 15), Old Navy (23 to 17), Victoria’s Secret (22 to 13), Gap (28 to 21), Express (10 to 5), Brooks Brothers (9 to 4), Rainbow (61 to 59), V.I.M. (27 to 24), Tumi (13 to 10), Men’s Warehouse (11 to 8), Forever 21 (12 to 9), Lane Bryant (6 to 3), Lids (17 to 15), and Paul Smith (4 to 1).

For most chains, however, store closings were a direct

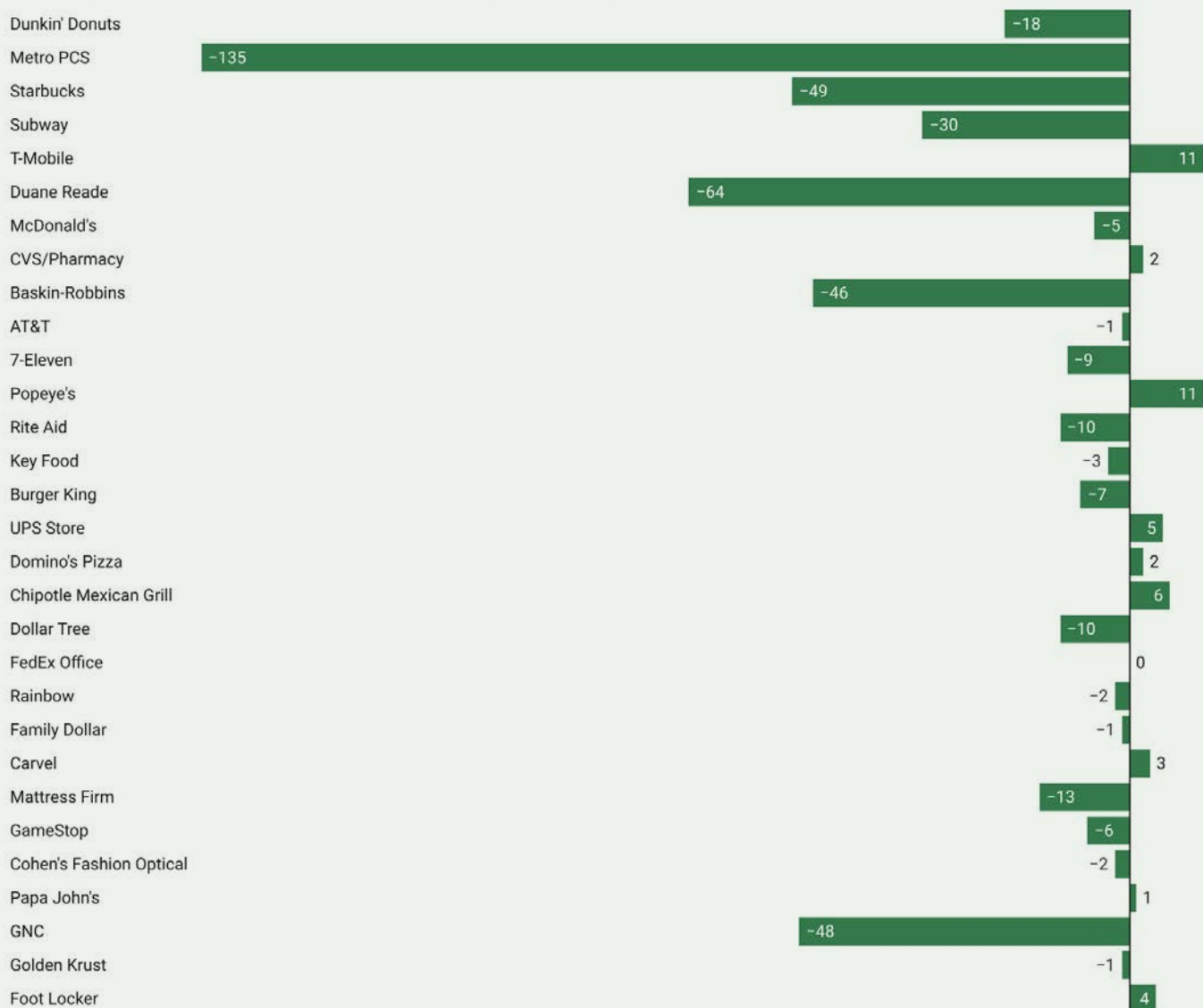
result of the COVID-19 economy. Burger King (-7) announced significant store closures in August, McDonald’s (-5) revealed plans in late July to close hundreds of stores nationally, Le Pain Quotidien (-25) sold its US assets via a Chapter 11 bankruptcy proceeding in May<sup>10</sup>, and in September, Flywheel Sports<sup>11</sup> (-11) closed all of its 11 NYC locations.

The pullback was broad-based among all sectors, with meaningful declines among sandwich shops, fast food burger chains, ice cream and yogurt chains, as well as among health clubs and exercise studios.

- Perhaps hurt by the decline in office workers eating lunch out, sandwich and soup shops had some of the biggest store reductions. This includes: Subway (from 287 stores to 257 stores), Le Pain Quotidien (from 37 to 12), Pret A Manger (from 56 to 40), Au Bon Pain (from 18 to 11), Potbelly Sandwich Shop (from 15 to 10), and Hale & Hearty Soups (from 19 to 13).
- Several burger chains closed a number of stores, including: McDonald’s (from 203 stores to 198 stores), Burger King (104 to 97), Checkers (34 to 28), Shake Shack (25 to 20), Five Guys (24 to 22), and White Castle (22 to 20).
- COVID-19 restrictions and concern over the spread of the virus led to the closing of number health clubs, studios, and gymnasiums, including: NY Sports Clubs (from 53 stores to 25 stores), Soul Cycle (21 to 0), Flywheel Sports (11 to 0), Rumble (6 to 2), and Tiger Schulmann’s (12 to 11).
- Ice cream and yogurt stores with declines include: Baskin-Robbins (217 stores to 187 stores), Red Mango (14 to 7), Häagen-Dazs (16 to 12), Cold Stone Creamery (9 to 7), Ben & Jerry’s (8 to 6), Pinkberry (11 to 10), Dairy Queen (4 to 3), and Tasti D-Lite (5 to 4).
- Coffee and tea shops with declines include: Starbucks (from 351 stores to 302 stores), Dunkin’ (636 to 618), Kung Fu Tea (27 to 20), Bluestone Lane (19 to 16), David’s Tea (3 to 0), Argo Tea Coffee (4 to 3).

## 2019's Largest Retailers Take a Big Hit in 2020

Net change in # of NYC store locations in 2020 for last year's thirty biggest national retailers



Data compiled between November 16, 2020 and December 5, 2020 from retailer website store locators.

Created with Datawrapper

### Number of Chain Stores by Borough, 2019 and 2020

|               | 2020  | 2019  | Pct. Change |
|---------------|-------|-------|-------------|
| Bronx         | 917   | 1,004 | -8.7%       |
| Brooklyn      | 1,522 | 1,736 | -12.3%      |
| Manhattan     | 2,462 | 2,980 | -17.4%      |
| Queens        | 1,603 | 1,770 | -9.4%       |
| Staten Island | 423   | 458   | -7.6%       |
| NYC           | 6,927 | 7,948 | -12.8%      |

- Juice bars with declines include: Liquiteria (from 5 stores to 0 stores), Juice Press (29 to 26), Pressed Juicery (11 to 10), Jamba Juice (5 to 4).
- Vitamin and food supplements with declines include: GNC<sup>12</sup> (from 99 stores to 51 stores) and Vitamin Shoppe (35 to 31).

Perhaps surprisingly, given the economic challenges of the past year, 43 retailers reported a net gain in stores over the past year. Retailers with the biggest increases include Popeye's (an increase of 11 stores), T-Mobile (+11), Nathan's Famous (+8), Paper Source (+7), Chipotle Mexican Grill (+6), Sweetgreen (+5), UPS (+5), Carvel (+3), Wingstop (+3), Lululemon Athletica (+2), Sephora (+2), Whole Foods (+2), Gregory's Coffee (+2), Foot Locker (+4), and Gong Cha (+2).

Popeye's and T-Mobile were the sole retailer to grow by more than 10 locations this year. 117 retailers held steady with no reported changes to their 2019 store totals. These included brands such as: FedEx Office (64 locations), Wendy's (43), Taco Bell (40), Autozone (38), Foodtown (33), Vivi's Bubble Tea (31), Marshalls (26), Enterprise (25), Home Depot (21), P.C. Richard & Son (21), Sunglass Hut (19), Danice Stores (18), Party City (18), Auntie Anne's Pretzels (17), H&M (17), and Joe Coffee (17).

Among retail categories, all sectors were impacted by the decline in growth, with only five exceptions, shoes (+5), and home centers, wholesale clubs, grocers, and jewelry and watches, which saw a gain of just one store each. Twenty-seven retailers closed all of their locations within the five boroughs, for a net loss of 299 stores, with Sprint (-89) and Modell's (-43) accounting for most of this decline. Other retailers closing all locations in the city since last year: Papyrus, New York & Co, Dress Barn, Liquiteria, Brooklyn Industries, Pier 1, BCBG Max Azria, Justice, Motherhood Maternity, Pax Wholesome Foods, Johnny Rockets, David's Tea, Lucky Brand Jeans, Thomas Pink, Billabong, Geox, Strawberry, True Religion, and Flywheel Sports. Jimmy Jazz, Maoz Vegetarian, Bose, Charlotte Russe, and Laila Rowe join this group as well, but with some of their shutdowns listed as temporary closures.

### Retailer trends since last year

For the thirteenth consecutive year, Dunkin' tops our list as the largest national retailer in New York City, with a total of 618 stores, a net decrease of 18 stores since 2019. Metro PCS is still the second-largest national retailer in the city, with 333 stores, despite losing 135 stores over the past year, largely due to their consolidations with parent company T-Mobile. Rounding out the top ten national retailers in New York are Starbucks (with 302 stores), Subway (257), T-Mobile (256), Duane Reade/Walgreens (253), McDonald's (198), CVS (172), Baskin-Robbins (171) (with a significant 39 temporary closures), and AT&T (135). There are 14 retailers with at least 100 stores across the city, down from 15 last year.

The number of chain stores decreased by 17.4 percent in Manhattan (15.1 percent closed, 2.2 percent temporarily closed), amounting to a total loss of 518 locations, the steepest decline among the five boroughs. Similarly, Brooklyn posted a sharp 12.3 percent decline (10 percent closed, 2.3 percent temporarily closed), losing 214 store locations. One of last year's slowest-declining boroughs, Staten Island, recorded the slowest decline again in 2020, of 7.6 percent (7 percent closed, 0.6 percent temporarily closed), while the remaining two boroughs, Queens and the Bronx, posted decreases in retailer chains of 9.4 percent (8.9 percent closed and 0.6 percent temporarily closed) and 8.7 percent (7.3 percent closed, 1.4 percent temporarily closed), respectively.

## Chain Retailers Contracted Significantly in 2020

Net number of store locations shed by each national retailer to close 10+ stores in 2020

|    | Retail Chain      | 2019-20 Change (#) |
|----|-------------------|--------------------|
| 1  | Metro PCS         | -135               |
| 2  | Sprint            | -89                |
| 3  | Duane Reade       | -64                |
| 4  | Starbucks         | -49                |
| 5  | GNC               | -48                |
| 6  | Baskin-Robbins    | -46                |
| 7  | Modell's          | -43                |
| 8  | Subway            | -30                |
| 9  | NY Sports Clubs   | -28                |
| 10 | Jimmy Jazz        | -26                |
| 11 | Le Pain Quotidien | -25                |
| 12 | M-A-C Cosmetics   | -24                |
| 13 | Papyrus           | -22                |
| 14 | Soul Cycle        | -21                |
| 15 | Dig Inn           | -19                |
| 16 | Dunkin' Donuts    | -18                |
| 17 | New York & Co     | -17                |
| 18 | Pret A Manger     | -16                |
| 19 | Mattress Firm     | -13                |
| 20 | Flywheel Sports   | -11                |
| 21 | Rite Aid          | -10                |
| 22 | Dollar Tree       | -10                |
| 23 | Dress Barn        | -10                |

Data compiled between November 16, 2020 and December 5, 2020 from retailer website store locators.

Created with Datawrapper

| Top Ten Chain Retailers in Each Borough |                                 |                             |                                 |  |
|---|---------------------------------|-----------------------------|---------------------------------|--|
| Bronx                                   | Brooklyn                        | Manhattan                   | Queens                          | Staten Island                          |
| Dunkin' (88)                            | Dunkin' (140)                   | Starbucks (185)             | Dunkin' (190)                   | Dunkin' (37)                           |
| Metro PCS (81)                          | Metro PCS (112)                 | Dunkin' (163)               | Metro PCS (81)                  | CVS/Pharmacy (20)                      |
| T-Mobile (48)                           | T-Mobile (68)                   | Duane Reade (105)           | T-Mobile (80)                   | Subway (17)                            |
| Subway (41)                             | McDonald's and Duane Reade (50) | Subway (85)                 | Baskin-Robbins (71)             | Metro PCS (16)                         |
| McDonald's (40)                         | Starbucks (45)                  | CVS/Pharmacy (64)           | Subway (70)                     | Starbucks and Baskin-Robbins (12)      |
| Baskin-Robbins (34)                     | Subway (44)                     | McDonald's (54)             | Duane Reade (60)                | 7-Eleven (11)                          |
| Duane Reade (28)                        | Popeye's (42)                   | FedEx Office (53)           | 7-Eleven (48)                   | Duane Reade, T-Mobile, and Carvel (10) |
| Popeye's (23)                           | Key Food (35)                   | Chipotle Mexican Grill (52) | McDonald's (47)                 | Burger King (8)                        |
| Rite Aid and Domino's Pizza (18)        | Rite Aid (34)                   | UPS Store (51)              | Starbucks and CVS/Pharmacy (45) | McDonald's and Domino's Pizza (7)      |
| Burger King and Rainbow (17)            | AT&T (32)                       | T-Mobile (50)               | Key Food (40)                   | 5 retailers tied (6)                   |

Starbucks has more stores in Manhattan than any other national retailer, with 185 locations. In all other boroughs, Dunkin' is the top retailer with 190 locations in Queens, 140 locations in Brooklyn, 88 locations in the Bronx, and 37 locations on Staten Island. In fact, Queens, Brooklyn, and the Bronx all share the same list of top three retailers: Dunkin', Metro PCS, and T-Mobile.

Among the large pharmacy chains, Duane Reade/Walgreens remains the top pharmacy in all five boroughs except Staten Island, where CVS/Pharmacy sits at the top spot. After Dunkin', Subway remains the most popular fast-food chain in Staten Island, although in Queens, it's been surpassed by Baskin Robbins' 71 locations. Once again, Starbucks is top among all food retailers in Manhattan; in Brooklyn, McDonald's 50 locations still outpaces Starbucks' 45 and Subway's 44.

### Borough Trends

Our report also charts retailer trends within the boroughs. We discovered several interesting trends this year:

- Overall, 162 retailers have more of their stores in Manhattan than any other borough, 36 retailers have more of their stores in Queens than any other borough, 28 do in Brooklyn, 7 do on Staten Island, and 6 have the most in the Bronx.
- Only 135 out of the 319 national retailers with locations in New York City had at least one location in the Bronx (42 percent) a sharp decrease from 151 last year. In comparison, 253 (79 percent) have locations in Manhattan, 205 (64 percent) have locations in Brooklyn, 192 (60 percent) have locations in Queens, and 154 (48 percent) have locations on Staten Island.



## WHERE THE CHANGE IS OCCURRING

The largest national retailers have locations all over the city. The following shows where the ten largest retailers added locations or contracted over the past year. For example, the number of Dunkin' locations decreased by 18 stores citywide since last year, including a decrease of eleven stores in Manhattan, four in Queens, three in the Bronx, one in Brooklyn, and an increase of one on Staten Island.

| Retailer       | Number of Stores, 2020 | Difference, 2019-20 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|----------------|------------------------|---------------------|----------|-------|--------|-----------|---------------|
| Dunkin'        | 618                    | -18                 | -1       | -3    | -4     | -11       | 1             |
| Metro PCS      | 333                    | -135                | -47      | -25   | -41    | -17       | -5            |
| Starbucks      | 302                    | -49                 | 0        | 0     | -4     | -46       | 1             |
| Subway         | 257                    | -30                 | -4       | -1    | -8     | -13       | -4            |
| T-Mobile       | 256                    | 11                  | 1        | 6     | 4      | -1        | 1             |
| Duane Reade    | 253                    | -64                 | -13      | -5    | -9     | -34       | -3            |
| McDonald's     | 198                    | -5                  | 0        | 0     | -2     | -2        | -1            |
| CVS/Pharmacy   | 172                    | 2                   | 0        | 0     | 0      | 0         | 2             |
| Baskin-Robbins | 171                    | -46                 | -36      | 7     | -2     | -15       | 0             |
| AT&T           | 135                    | -1                  | 0        | 2     | 0      | -3        | 0             |

- Fifty-three retailers have no locations outside Manhattan, the same as last year, with the largest being, Just Salad (19 locations), Chopt Salad (18 locations), Bluemercury (16 locations), Le Pain Quotidien (12 locations), and Insomnia Cookies (11 locations).

Every year, we add new national retailers to our ranking; this year, we'll be adding Magnolia Bakery, Sprinkles, The Palm Restaurant, New Balance, UGG, Peloton, Krispy Kreme, Rag & Bone, Dylan's Candy Bar, and Lush.

### Zip Code Trends

For the second consecutive year in our study, zip code 10001, home to the sprawling Hudson Yards development as well as home to the Manhattan Mall and Herald Square shopping areas, claimed the top place for highest number of national retailer locations at 163 stores, down

from 191 in 2019. That distinction used to belong to the 10314 zip code (153 stores), home to the Staten Island Mall, which is down from 171 last year. Manhattan's East Village 10003 zip code has the third-highest number of chain store locations at 140 (down from 171 last year). Zip code 11201 in Brooklyn Heights/Downtown Brooklyn has the largest number of national retailer locations in that borough at 137, down from 166 last year. In Queens, zip code 11373 in Corona/Elmhurst, home to the Queens Center Mall, has the highest number of chain stores in that borough (123). In the Bronx, zip code 10475, home to the Bay Plaza Shopping Center has the highest number of chain stores of any zip code in that borough (85).

Only eight (3.7%) of the city's 219 zip codes saw increases in the number of chain store locations. The biggest increase was in the 10456 zip code in High Bridge/Morrisania in the Bronx which saw a very modest increase of 2 locations.

## METHODOLOGY

Every year since 2008, the Center for an Urban Future (CUF) has released a report that analyzes the change in the number and distribution of national retailers in the five boroughs of New York City. The report tallies the number of national retailer store locations throughout the city and records trends by retailer, borough, and zip code, and makes comparisons across years.

CUF defines a national retailer as one that has at least two locations in New York City and at least one location outside the city limits. Every year we add new retailers to our list, and all of the retailers met these criteria the year they were added. Some have reduced their footprint in New York City over the years and are now down to one location, and although such retailers would no longer meet the criteria for inclusion, we grandfather them into the analysis for the sake of continuity.

We only remove a retailer from the list on the year after the one in which it closed all locations in New York City, if it remains at zero open locations. In our 2020 study, a eight retailers reported a second consecutive year of 0 open stores after first shuttering operations in 2019, and were subsequently removed from this year's report: Payless, Petland Discounts, Avenue, Gymboree, Crabtree & Evelyn, Red Robin, Bebe, and FYE.

We obtain the data on the number of locations for each retailer from the store locators on each retailer's website, except in cases where the companies were on the verge of closure and had shut down their websites or otherwise did not have a website. This year we found one chain, Danice Shoes, that no longer has an official store website list or working store locator. As a result, Google Maps was used to identify store locations for this retailer.

Additionally, we collected data on temporary closures for the first time this year. Our method for this is relatively simple: we look to see how the retailers themselves describe their store locations. If we find a store listed as temporarily closed on a retailer's website, we record it as such, and then go into a full review of that retailer—cross-checking their store-locator with other sources, and calling at least 30 percent of the chain's locations. This year, we found a number of store locations that were opened for the first time earlier in 2020, but are now designated at 'temporarily closed'. We noted their number, but do not include them in our tally of open locations, as they are closed.

For mobile communications stores, we count only those locations that use the exact name of the retailer, and we do not count authorized retailers that operate under a different name.

This data for this report was compiled between November 16, 2020 and December 5, 2020.

Year-over-year growth in chains is calculated based on the national retailers we included in last year's report. Retailers added this year are also not included to ensure an accurate comparison.

Notably, zip code 10022 (Midtown East, Manhattan) lost 34 chain store locations, the biggest drop of any zip code. This 23 percent decrease compared to last year is closely followed by zip code 10003 (East Village), which lost 31 locations, and by 11201 (Brooklyn Heights), which lost 29 store locations. In the Bronx, Parkchester (10462) and Baychester/Co-op City (10475) each lost 11 locations, while High Bridge / Morrisania (10451) lost 10 locations. In Queens, 11372 (Jackson Heights) and 11354 (Flushing) lost 12 locations each. 11430 (JFK Airport) saw significant closures as well, of 10 locations, as did 11385 (Ridgewood), 11103 (Astoria), and 11375 (Forest Hills) which each lost 9. In Brooklyn, 11201 (Brooklyn Heights) lost 29 stores, the greatest decline of any zip code in that borough.

Fully 35.5 percent of all national retailer store locations are in Manhattan, while 23.1 percent are in Queens, 22 percent in Brooklyn, 13.2 percent in the

Bronx, and 6.1 percent on Staten Island. Over the past six years Manhattan's share has dropped from 39 percent in 2012 to 35.5 percent in 2020, while Brooklyn's share has increased from 20 percent to 22 percent.

Manhattan also has the highest concentration of chain stores at 108 locations per square mile. The remaining boroughs have significantly fewer chain stores per square mile: Brooklyn (21), Queens (15), the Bronx (22), and Staten Island (7). Overall there are 23 chain stores per square mile and 1,203 New York City residents for every chain store location in the city.

The remainder of this report details a comprehensive ranking of national chains in New York city by their number of store locations, the number of store locations in each zip code, zip codes with the most and least number of chains, and zip codes with the most and least number of chains by borough.

# NEW YORK CITY'S LARGEST NATIONAL RETAILERS, 2020

| Retail Chain           | Category                       | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|------------------------|--------------------------------|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Dunkin' Donuts         | Coffee Shops                   | 618  | 636  | 624  | 612  | 596  | 140      | 88    | 190    | 163       | 37            |
| Metro PCS              | Cellular Telephones (Services) | 333  | 468  | 471  | 444  | 326  | 112      | 81    | 81     | 43        | 16            |
| Starbucks              | Coffee Shops                   | 302  | 351  | 327  | 312  | 317  | 45       | 15    | 45     | 185       | 12            |
| Subway                 | Restaurants, fast-food         | 257  | 287  | 330  | 433  | 433  | 44       | 41    | 70     | 85        | 17            |
| T-Mobile               | Cellular Telephones (Services) | 256  | 245  | 252  | 236  | 223  | 68       | 48    | 80     | 50        | 10            |
| Duane Reade            | Pharmacies                     | 253  | 317  | 263  | 260  | 303  | 50       | 28    | 60     | 105       | 10            |
| McDonald's             | Restaurants, fast-food         | 198  | 203  | 207  | 215  | 217  | 50       | 40    | 47     | 54        | 7             |
| CVS/Pharmacy           | Pharmacies                     | 172  | 170  | 158  | 149  | 153  | 29       | 14    | 45     | 64        | 20            |
| Baskin-Robbins         | Ice cream                      | 171  | 217  | 227  | 221  | 217  | 15       | 34    | 71     | 39        | 12            |
| AT&T                   | Cellular Telephones (Services) | 135  | 136  | 118  | 60   | 62   | 32       | 16    | 33     | 48        | 6             |
| 7-Eleven               | Other retail                   | 132  | 141  | 141  | 140  | 142  | 26       | 8     | 48     | 39        | 11            |
| Popeye's               | Restaurants, fast-food         | 116  | 105  | 99   | 95   | 90   | 42       | 23    | 30     | 19        | 2             |
| Rite Aid               | Pharmacies                     | 109  | 119  | 178  | 179  | 185  | 34       | 18    | 27     | 27        | 3             |
| Key Food               | Grocers                        | 105  | 108  | 113  | N/A  | N/A  | 35       | 14    | 40     | 11        | 5             |
| Burger King            | Restaurants, fast-food         | 97   | 104  | 103  | 94   | 89   | 31       | 17    | 29     | 12        | 8             |
| UPS Store              | Other retail                   | 92   | 87   | 87   | N/A  | N/A  | 20       | 0     | 18     | 51        | 3             |
| Domino's Pizza         | Pizza                          | 90   | 88   | 91   | 84   | 79   | 23       | 18    | 20     | 22        | 7             |
| Chipotle Mexican Grill | Restaurants, fast-casual       | 85   | 79   | 79   | 74   | 67   | 14       | 6     | 11     | 52        | 2             |
| Dollar Tree            | Discount retail                | 74   | 84   | 86   | 73   | 73   | 28       | 14    | 22     | 4         | 6             |
| FedEx Office           | Other retail                   | 64   | 64   | 65   | 61   | 60   | 5        | 2     | 2      | 53        | 2             |
| Rainbow                | Clothing and accessories       | 59   | 61   | 62   | 63   | N/A  | 21       | 17    | 11     | 8         | 2             |
| Family Dollar          | Discount retail                | 57   | 58   | 61   | 79   | 79   | 24       | 15    | 12     | 1         | 5             |
| Carvel                 | Ice cream                      | 57   | 54   | 53   | 50   | 54   | 15       | 7     | 23     | 2         | 10            |

| Retail Chain            | Category                              | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|-------------------------|---------------------------------------|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Mattress Firm           | Other retail                          | 55   | 68   | 88   | 90   | 96   | 13       | 7     | 17     | 14        | 4             |
| GameStop                | Games and toys                        | 55   | 61   | 68   | 68   | 70   | 18       | 12    | 12     | 7         | 6             |
| Cohen's Fashion Optical | Optical Goods and Optometrists        | 54   | 56   | 57   | 54   | 54   | 10       | 6     | 9      | 26        | 3             |
| Papa John's             | Pizza                                 | 54   | 53   | 52   | 54   | 57   | 18       | 10    | 18     | 7         | 1             |
| GNC                     | Vitamin & Food Supplements            | 51   | 99   | 107  | 110  | 110  | 7        | 10    | 12     | 20        | 2             |
| Golden Krust            | Restaurants, fast-food                | 47   | 48   | 63   | 61   | 61   | 21       | 12    | 9      | 5         | 0             |
| Foot Locker             | Shoes                                 | 47   | 43   | 44   | 44   | 45   | 12       | 11    | 9      | 14        | 1             |
| Wendy's                 | Restaurants, fast-food                | 43   | 43   | 45   | 42   | 44   | 9        | 7     | 12     | 9         | 6             |
| Pret A Manger           | Restaurants, fast-casual              | 40   | 56   | 55   | 50   | 42   | 2        | 0     | 0      | 38        | 0             |
| KFC                     | Restaurants, fast-food                | 40   | 42   | 45   | 45   | 47   | 14       | 7     | 13     | 4         | 2             |
| Taco Bell               | Restaurants, fast-food                | 40   | 40   | 32   | 26   | 26   | 8        | 9     | 8      | 15        | 0             |
| Autozone                | Automobile repair, parts, and service | 38   | 38   | 40   | 31   | N/A  | 13       | 9     | 10     | 0         | 6             |
| Associated Supermarkets | Grocers                               | 34   | 33   | 34   | N/A  | N/A  | 14       | 8     | 5      | 4         | 3             |
| Equinox Fitness Club    | Health Clubs, Studios & Gymsnasiums   | 34   | 33   | 32   | 30   | 26   | 3        | 0     | 0      | 31        | 0             |
| Foodtown                | Grocers                               | 33   | 33   | 32   | N/A  | N/A  | 10       | 10    | 7      | 6         | 0             |
| Staples                 | Office Supplies                       | 32   | 35   | 38   | 47   | 44   | 7        | 3     | 7      | 13        | 2             |
| Vitamin Shoppe          | Vitamin & Food Supplements            | 31   | 35   | 37   | 37   | 38   | 9        | 2     | 5      | 13        | 2             |
| Vivi's Bubble Tea       | Tea Shops                             | 31   | 31   | 26   | 21   | 18   | 9        | 0     | 5      | 15        | 2             |
| Sweetgreen              | Restaurants, fast-casual              | 30   | 25   | 21   | 17   | 10   | 2        | 0     | 0      | 28        | 0             |
| Children's Place        | Clothing and accessories              | 28   | 35   | 38   | 38   | 30   | 6        | 8     | 8      | 5         | 1             |
| Checkers                | Restaurants, fast-food                | 28   | 34   | 31   | 37   | 37   | 7        | 7     | 8      | 5         | 1             |
| Edible Arrangements     | Other retail                          | 28   | 30   | 35   | 39   | N/A  | 7        | 3     | 8      | 8         | 2             |
| Stop and Shop           | Grocers                               | 27   | 26   | 24   | N/A  | N/A  | 4        | 5     | 13     | 0         | 5             |
| Juice Press             | Juice Bars                            | 26   | 29   | 30   | 26   | N/A  | 4        | 0     | 0      | 22        | 0             |
| Marshalls               | Department Stores                     | 26   | 26   | 24   | 22   | 20   | 6        | 7     | 5      | 7         | 1             |
| Gregory's Coffee        | Coffee Shops                          | 26   | 24   | 24   | 24   | N/A  | 1        | 0     | 0      | 25        | 0             |
| NY Sports Clubs         | Health Clubs, Studios & Gymsnasiums   | 25   | 53   | 51   | 53   | 51   | 2        | 0     | 6      | 17        | 0             |
| Rent-A-Center           | Furniture                             | 25   | 28   | 32   | 35   | 35   | 8        | 6     | 6      | 2         | 3             |
| Verizon Wireless        | Cellular Telephones (Services)        | 25   | 27   | 32   | 31   | 36   | 3        | 2     | 3      | 16        | 1             |
| Enterprise              | Other retail                          | 25   | 25   | N/A  | N/A  | N/A  | 9        | 1     | 9      | 2         | 4             |
| Tj Maxx                 | Department Stores                     | 25   | 24   | 22   | 18   | N/A  | 4        | 4     | 7      | 7         | 3             |

| Retail Chain                      | Category   | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|-----------------------------------|--|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Crunch                            | Health Clubs, Studios & Gymsnasiums              | 25   | 24   | 23   | 24   | 23   | 8        | 0     | 2      | 13        | 2             |
| Sephora                           | Beauty salons, equipment, supplies, and products | 25   | 23   | 21   | 23   | 24   | 4        | 1     | 3      | 16        | 1             |
| V.I.M.                            | Clothing and accessories                         | 24   | 27   | 28   | 28   | 28   | 12       | 5     | 3      | 4         | 0             |
| Target                            | Department Stores                                | 24   | 22   | 19   | 12   | 12   | 6        | 3     | 4      | 9         | 2             |
| Applebee's                        | Restaurants, fast-casual                         | 22   | 24   | 27   | 28   | 29   | 5        | 5     | 5      | 3         | 4             |
| Five Guys                         | Restaurants, fast-food                           | 22   | 24   | 24   | 22   | 22   | 4        | 1     | 5      | 11        | 1             |
| Gap (including GapKids & BabyGap) | Clothing and accessories                         | 21   | 28   | 29   | 33   | 30   | 5        | 3     | 4      | 7         | 2             |
| Little Caesar's                   | Pizza  | 21   | 26   | 37   | 37   | N/A  | 4        | 9     | 5      | 3         | 0             |
| Paris Baguette                    | Bakeries, retail                                 | 21   | 23   | 22   | 16   | N/A  | 1        | 0     | 10     | 10        | 0             |
| Home Depot                        | Home Centers                                     | 21   | 21   | 21   | 21   | 21   | 5        | 3     | 8      | 2         | 3             |
| P.C. Richard & Son                | Electronics                                      | 21   | 21   | 21   | 21   | 20   | 7        | 2     | 7      | 4         | 1             |
| Kung Fu Tea                       | Tea Shops  | 20   | 27   | 23   | 20   | 22   | 6        | 0     | 6      | 8         | 0             |
| Shake Shack                       | Restaurants, fast-casual                         | 20   | 25   | 22   | 18   | N/A  | 3        | 0     | 4      | 11        | 2             |
| White Castle                      | Restaurants, fast-food                           | 20   | 22   | 22   | 23   | 24   | 4        | 7     | 6      | 2         | 1             |
| Carter's                          | Clothing and accessories                         | 20   | 21   | 20   | N/A  | N/A  | 5        | 5     | 5      | 2         | 3             |
| Gong Cha                          | Tea Shops  | 20   | 18   | 15   | 11   | 8    | 5        | 0     | 7      | 8         | 0             |
| Just Salad                        | Restaurants, fast-casual                         | 19   | 21   | 20   | 19   | 19   | 0        | 0     | 0      | 19        | 0             |
| IHOP                              | Restaurants, fast-casual                         | 19   | 20   | 21   | 21   | 19   | 6        | 5     | 3      | 4         | 1             |
| Sunglass Hut                      | Clothing and accessories                         | 19   | 19   | 20   | 24   | 19   | 3        | 2     | 3      | 10        | 1             |
| Paper Source                      | Other retail                                     | 19   | 12   | N/A  | N/A  | N/A  | 2        | 0     | 0      | 17        | 0             |
| Nathan's Famous                   | Restaurants, fast-food                           | 19   | 11   | 13   | 13   | 11   | 10       | 1     | 2      | 5         | 1             |
| Chop't Salad                      | Restaurants, fast-casual                         | 18   | 20   | 18   | 17   | 17   | 0        | 0     | 0      | 18        | 0             |
| Petco                             | Pet supplies                                     | 18   | 19   | 14   | 14   | N/A  | 3        | 3     | 7      | 3         | 2             |
| Party City                        | Other retail                                     | 18   | 18   | 21   | 17   | 18   | 3        | 4     | 4      | 4         | 3             |
| Danice Stores                     | Clothing and accessories                         | 18   | 18   | 18   | 18   | N/A  | 4        | 8     | 4      | 1         | 1             |
| Old Navy                          | Clothing and accessories                         | 17   | 23   | 18   | 18   | 17   | 3        | 3     | 6      | 3         | 2             |
| Lodi's Gift                       | Other retail                                     | 17   | 18   | 17   | 19   | N/A  | 4        | 3     | 2      | 7         | 1             |
| Fresh & Co                        | Restaurants, fast-casual                         | 17   | 18   | 18   | 16   | N/A  | 1        | 0     | 0      | 16        | 0             |
| H&M                               | Clothing and accessories                         | 17   | 17   | 17   | 17   | 16   | 2        | 0     | 2      | 11        | 2             |
| Auntie Anne's Pretzels            | Bakeries, retail                                 | 17   | 17   | 21   | 23   | 24   | 3        | 3     | 6      | 4         | 1             |
| Joe Coffee                        | Coffee Shops                                     | 17   | 17   | 16   | 15   | 12   | 1        | 0     | 1      | 15        | 0             |

| Retail Chain                 | Category   | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|------------------------------|--|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Blue Bottle Coffee           | Coffee Shops                                     | 17   | 16   | 14   | 12   | N/A  | 3        | 0     | 0      | 14        | 0             |
| Bareburger                   | Restaurants, fast-casual                         | 17   | 15   | 21   | 19   | N/A  | 2        | 0     | 5      | 10        | 0             |
| Boston Market                | Restaurants, fast-food                           | 16   | 19   | 23   | 20   | 18   | 2        | 3     | 8      | 1         | 2             |
| Bluestone Lane               | Coffee Shops                                     | 16   | 19   | N/A  | N/A  | N/A  | 1        | 0     | 0      | 15        | 0             |
| Bluemercury                  | Beauty salons, equipment, supplies, and products | 16   | 17   | 16   | 10   | 10   | 0        | 0     | 0      | 16        | 0             |
| Best Buy                     | Electronics                                      | 16   | 16   | 16   | 18   | 19   | 4        | 2     | 3      | 6         | 1             |
| Aldo                         | Clothing and accessories                         | 15   | 24   | 24   | 23   | 23   | 4        | 1     | 2      | 7         | 1             |
| Lids                         | Clothing and accessories                         | 15   | 17   | 18   | 18   | 20   | 1        | 1     | 1      | 11        | 1             |
| Skechers Retail              | Shoes  | 15   | 15   | 16   | 15   | 15   | 2        | 3     | 3      | 5         | 2             |
| Lululemon Athletica          | Clothing and accessories                         | 15   | 13   | 15   | 11   | 11   | 3        | 0     | 0      | 12        | 0             |
| Whole Foods                  | Grocers  | 15   | 13   | 13   | 9    | 9    | 4        | 0     | 0      | 11        | 0             |
| Burlington Coat Factory      | Clothing and accessories                         | 14   | 15   | 13   | 11   | 11   | 4        | 4     | 3      | 3         | 0             |
| Pep Boys                     | Automobile repair, parts, and service            | 14   | 14   | 12   | 13   | 13   | 2        | 2     | 8      | 0         | 2             |
| American Eagle Outfitters    | Clothing and accessories                         | 14   | 14   | 13   | 13   | 13   | 2        | 2     | 1      | 7         | 2             |
| Raymour & Flanigan Furniture | Furniture  | 14   | 14   | 14   | 14   | 14   | 4        | 2     | 4      | 3         | 1             |
| Panera Bread                 | Bakeries, fast-casual                            | 14   | 13   | 13   | 18   | 18   | 2        | 1     | 5      | 4         | 2             |
| Chick-fil-a                  | Restaurants, fast-food                           | 14   | 13   | 7    | 4    | 3    | 1        | 0     | 2      | 10        | 1             |
| Footaction                   | Shoes  | 14   | 13   | 13   | 11   | 9    | 4        | 3     | 1      | 5         | 1             |
| Victoria's Secret            | Clothing and accessories                         | 13   | 22   | 21   | 19   | 20   | 4        | 1     | 2      | 5         | 1             |
| Hale & Hearty Soups          | Restaurants, fast-food                           | 13   | 19   | 21   | 23   | 31   | 1        | 0     | 0      | 12        | 0             |
| Bath & Body Works            | Beauty salons, equipment, supplies, and products | 13   | 14   | 13   | 13   | 11   | 4        | 1     | 5      | 2         | 1             |
| L'Occitane                   | Beauty salons, equipment, supplies, and products | 13   | 14   | 15   | 15   | 16   | 0        | 0     | 2      | 10        | 1             |
| LensCrafters                 | Optical Goods and Optometrists                   | 13   | 14   | 13   | 17   | 19   | 2        | 0     | 0      | 10        | 1             |
| Dr. Jay's                    | Clothing and accessories                         | 13   | 14   | 13   | 17   | 16   | 5        | 6     | 1      | 1         | 0             |
| Advance Auto Parts           | Automobile repair, parts, and service            | 13   | 13   | 14   | 11   | N/A  | 3        | 3     | 5      | 0         | 2             |
| Claire's                     | Clothing and accessories                         | 13   | 13   | 13   | 17   | 16   | 3        | 2     | 4      | 3         | 1             |
| Trader Joe's                 | Grocers  | 13   | 13   | 12   | 7    | 7    | 2        | 0     | 1      | 9         | 1             |

| Retail Chain             | Category   | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|--------------------------|--|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Wingstop                 | Restaurants, fast-casual                         | 13   | 10   | 9    | 14   | N/A  | 6        | 3     | 2      | 1         | 1             |
| Le Pain Quotidien        | Bakeries, fast-casual                            | 12   | 37   | 39   | 41   | 39   | 0        | 0     | 0      | 12        | 0             |
| Häagen-Dazs              | Ice cream  | 12   | 16   | 13   | 15   | 20   | 3        | 1     | 3      | 4         | 1             |
| Pizza Hut                | Pizza  | 12   | 14   | 18   | 19   | 19   | 2        | 4     | 6      | 0         | 0             |
| Bed Bath & Beyond        | Housewares                                       | 12   | 13   | 14   | 12   | 11   | 2        | 0     | 3      | 6         | 1             |
| Baked By Melissa         | Bakeries, retail                                 | 12   | 12   | 12   | 11   | N/A  | 0        | 0     | 1      | 11        | 0             |
| J. Crew                  | Clothing and accessories                         | 12   | 12   | 15   | 15   | 15   | 2        | 0     | 0      | 10        | 0             |
| Au Bon Pain              | Bakeries, fast-casual                            | 11   | 18   | 25   | 32   | 33   | 2        | 2     | 1      | 5         | 1             |
| Tiger Schulmann's        | Health Clubs, Studios & Gymsnasiums              | 11   | 12   | 12   | 12   | 12   | 2        | 0     | 6      | 1         | 2             |
| Banana Republic          | Clothing and accessories                         | 11   | 12   | 14   | 15   | 15   | 0        | 0     | 0      | 10        | 1             |
| Oshkosh B'gosh           | Clothing and accessories                         | 11   | 11   | 10   | 9    | N/A  | 3        | 2     | 3      | 1         | 2             |
| Apple Store              | Electronics                                      | 11   | 11   | 11   | 8    | 8    | 2        | 0     | 1      | 7         | 1             |
| Zara                     | Clothing and accessories                         | 11   | 11   | 10   | 8    | 8    | 1        | 0     | 0      | 9         | 1             |
| Panda Express            | Restaurants, fast-food                           | 11   | 11   | 12   | 8    | 5    | 3        | 1     | 3      | 4         | 0             |
| Dallas BBQ               | Restaurants, fast-casual                         | 11   | 11   | 11   | 10   | 10   | 2        | 2     | 2      | 5         | 0             |
| Insomnia Cookies         | Bakeries, retail                                 | 11   | 10   | 10   | 10   | N/A  | 0        | 0     | 0      | 11        | 0             |
| MAC Cosmetics            | Beauty salons, equipment, supplies, and products | 10   | 34   | 34   | 22   | 20   | 1        | 0     | 1      | 7         | 1             |
| Potbelly Sandwich Shop   | Bakeries, fast-casual                            | 10   | 15   | 15   | 17   | 17   | 1        | 0     | 0      | 9         | 0             |
| Tumi                     | Other retail                                     | 10   | 13   | 13   | 12   | 12   | 0        | 0     | 0      | 10        | 0             |
| Michael's                | Other retail                                     | 10   | 12   | 12   | 11   | 11   | 2        | 1     | 3      | 2         | 2             |
| Pinkberry                | Yogurt   | 10   | 11   | 11   | 11   | 11   | 1        | 0     | 0      | 9         | 0             |
| Pressed Juicery          | Juice Bars                                       | 10   | 11   | 11   | 11   | N/A  | 1        | 0     | 0      | 9         | 0             |
| Macy's                   | Department Stores                                | 10   | 10   | 9    | 9    | 11   | 2        | 2     | 3      | 1         | 2             |
| Lot-Less Close-outs      | Discount retail                                  | 10   | 10   | 10   | 9    | 9    | 0        | 1     | 2      | 6         | 1             |
| 16 Handles               | Yogurt   | 10   | 8    | 9    | 13   | 13   | 1        | 0     | 0      | 9         | 0             |
| Forever 21               | Clothing and accessories                         | 9    | 12   | 13   | 9    | 9    | 1        | 1     | 3      | 3         | 1             |
| Famous Famiglia Pizzeria | Pizza  | 9    | 11   | 16   | 16   | 17   | 1        | 0     | 0      | 8         | 0             |
| Milk Bar                 | Bakeries, retail                                 | 9    | 11   | N/A  | N/A  | N/A  | 1        | 0     | 0      | 8         | 0             |
| Napa Auto Parts          | Automobile repair, parts, and service            | 9    | 10   | 10   | 10   | N/A  | 4        | 3     | 2      | 0         | 0             |

| Retail Chain            | Category  | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|-------------------------|---|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Urban Outfitters        | Clothing and accessories                        | 9    | 10   | 10   | 11   | 11   | 2        | 0     | 0      | 7         | 0             |
| Mandee                  | Clothing and accessories                        | 9    | 9    | 9    | 7    | 10   | 3        | 0     | 3      | 2         | 1             |
| DSW Shoe Warehouse      | Shoes   | 9    | 9    | 9    | 9    | 9    | 2        | 1     | 1      | 4         | 1             |
| Lucille Roberts         | Health Clubs, Studios & Gymsnasiums             | 9    | 9    | 9    | 9    | 12   | 3        | 1     | 3      | 2         | 0             |
| Kiehl's                 | Beauty salons, equipment, supples, and products | 9    | 9    | 9    | 9    | N/A  | 1        | 0     | 0      | 8         | 0             |
| Swarovski               | Jewelry and watches                             | 9    | 8    | 11   | 9    | N/A  | 1        | 1     | 2      | 4         | 1             |
| BJ's Wholesale Club     | Wholesale Clubs                                 | 9    | 8    | 8    | 8    | 8    | 3        | 2     | 4      | 0         | 0             |
| Men's Warehouse         | Clothing and accessories                        | 8    | 11   | 12   | 12   | 12   | 1        | 1     | 2      | 3         | 1             |
| TGI Friday's            | Restaurants, fast-casual                        | 8    | 9    | 10   | 11   | 12   | 1        | 0     | 1      | 6         | 0             |
| Madewell                | Clothing and accessories                        | 8    | 9    | N/A  | N/A  | N/A  | 2        | 0     | 0      | 6         | 0             |
| Warby Parker            | Optical Goods and Optometrists                  | 8    | 9    | 9    | 7    | N/A  | 3        | 0     | 0      | 5         | 0             |
| Home Goods              | Housewares                                      | 8    | 8    | 7    | 4    | N/A  | 1        | 0     | 3      | 1         | 3             |
| Beach Bum Tanning       | Beauty salons, equipment, supples, and products | 8    | 8    | 8    | 10   | 8    | 0        | 0     | 4      | 3         | 1             |
| Adidas                  | Clothing and accessories                        | 8    | 8    | 8    | 8    | N/A  | 2        | 0     | 2      | 3         | 1             |
| Zales The Diamond Store | Jewelry and watches                             | 8    | 8    | 10   | 11   | 11   | 2        | 2     | 2      | 1         | 1             |
| Journeys                | Shoes   | 8    | 8    | 8    | 8    | 8    | 2        | 1     | 1      | 3         | 1             |
| Dashing Diva            | Beauty salons, equipment, supples, and products | 8    | 8    | 8    | 7    | 7    | 4        | 0     | 1      | 3         | 0             |
| Louis Vuitton           | Clothing and accessories                        | 8    | 8    | N/A  | N/A  | N/A  | 0        | 0     | 0      | 8         | 0             |
| La Colombe              | Coffee Shops                                    | 8    | 8    | N/A  | N/A  | N/A  | 0        | 0     | 0      | 8         | 0             |
| Steve Madden            | Shoes   | 8    | 7    | 9    | 8    | 10   | 1        | 0     | 1      | 5         | 1             |
| Nordstrom               | Clothing and accessories                        | 8    | 7    | 6    | N/A  | N/A  | 2        | 0     | 0      | 5         | 1             |
| Red Mango               | Yogurt  | 7    | 14   | 20   | 22   | 29   | 1        | 0     | 4      | 2         | 0             |
| Cold Stone Creamery     | Ice cream                                       | 7    | 9    | 9    | 10   | 8    | 1        | 0     | 5      | 0         | 1             |
| Buffalo Wild Wings      | Restaurants, fast-casual                        | 7    | 9    | 9    | 9    | 9    | 2        | 1     | 2      | 1         | 1             |
| Meineke                 | Automobile repair, parts, and service           | 7    | 8    | 9    | 9    | 9    | 3        | 1     | 1      | 0         | 2             |
| Kay Jewelers            | Jewelry and watches                             | 7    | 8    | 7    | 6    | 6    | 3        | 1     | 1      | 1         | 1             |



| Retail Chain               | Category   | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|----------------------------|--|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Barnes & Noble             | Other retail                                     | 7    | 8    | 8    | 8    | 9    | 2        | 0     | 0      | 4         | 1             |
| Ashley Stewart             | Clothing and accessories                         | 7    | 8    | 8    | 8    | 8    | 3        | 2     | 1      | 1         | 0             |
| Sterling Optical           | Optical Goods and Optometrists                   | 7    | 7    | 8    | 9    | 10   | 1        | 1     | 2      | 1         | 2             |
| Sarku                      | Restaurants, fast-casual                         | 7    | 7    | 7    | 7    | 7    | 1        | 2     | 3      | 0         | 1             |
| Solstice Sunglass Boutique | Clothing and accessories                         | 7    | 7    | 7    | 9    | 9    | 0        | 0     | 2      | 4         | 1             |
| Champs Sports              | Other retail                                     | 7    | 7    | 7    | 6    | 6    | 2        | 1     | 1      | 2         | 1             |
| Famous Footwear            | Shoes  | 7    | 7    | 8    | 9    | 9    | 2        | 2     | 1      | 1         | 1             |
| Levi's                     | Clothing and accessories                         | 7    | 7    | 6    | 6    | 6    | 1        | 0     | 0      | 5         | 1             |
| Uniqlo                     | Clothing and accessories                         | 7    | 7    | 6    | 6    | 5    | 1        | 1     | 1      | 4         | 0             |
| Eileen Fisher              | Clothing and accessories                         | 7    | 7    | 8    | 6    | 6    | 1        | 0     | 0      | 6         | 0             |
| Ralph Lauren               | Clothing and accessories                         | 7    | 7    | 7    | 7    | 11   | 1        | 0     | 0      | 6         | 0             |
| Hugo Boss                  | Clothing and accessories                         | 7    | 6    | 8    | 8    | 8    | 0        | 0     | 1      | 6         | 0             |
| Dig Inn                    | Restaurants, fast-casual                         | 6    | 25   | 19   | 15   | N/A  | 0        | 0     | 0      | 6         | 0             |
| Ben & Jerry's              | Ice cream  | 6    | 8    | 5    | 7    | 8    | 1        | 1     | 1      | 3         | 0             |
| Coach                      | Clothing and accessories                         | 6    | 8    | 8    | 9    | 9    | 0        | 0     | 0      | 6         | 0             |
| Stuart Weitzman            | Department Stores                                | 6    | 8    | 7    | 5    | 5    | 0        | 0     | 0      | 6         | 0             |
| Chuck E. Cheese            | Pizza  | 6    | 7    | 7    | 7    | 7    | 1        | 2     | 2      | 0         | 1             |
| Qdoba Mexican Eats         | Restaurants, fast-casual                         | 6    | 6    | 5    | 4    | 4    | 1        | 0     | 2      | 0         | 3             |
| Guess                      | Clothing and accessories                         | 6    | 6    | 6    | 6    | 6    | 1        | 0     | 1      | 3         | 1             |
| Outback Steakhouse         | Restaurants, fast-casual                         | 6    | 6    | 6    | 7    | 7    | 2        | 1     | 1      | 1         | 1             |
| Pearle Vision              | Optical Goods and Optometrists                   | 6    | 6    | 6    | 7    | 7    | 3        | 0     | 3      | 0         | 0             |
| Buffalo Exchange           | Clothing and accessories                         | 6    | 6    | 5    | 5    | 5    | 2        | 0     | 1      | 3         | 0             |
| Anthropologie              | Clothing and accessories                         | 6    | 6    | 6    | 4    | 4    | 0        | 0     | 0      | 6         | 0             |
| Bonobos Guide-shop         | Clothing and accessories                         | 6    | 6    | 6    | 5    | N/A  | 1        | 0     | 0      | 5         | 0             |
| Body Shop                  | Beauty salons, equipment, supplies, and products | 6    | 5    | 4    | 5    | 5    | 1        | 0     | 1      | 3         | 1             |
| Express                    | Clothing and accessories                         | 5    | 10   | 12   | 12   | 12   | 1        | 0     | 2      | 2         | 0             |
| Sbarro                     | Restaurants, fast-food                           | 5    | 7    | 7    | 7    | 6    | 1        | 1     | 1      | 2         | 0             |

| Retail Chain            | Category   | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|-------------------------|--|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Century21               | Department Stores                                | 5    | 7    | 7    | 6    | 6    | 2        | 0     | 1      | 2         | 0             |
| Petsmart                | Pet supplies                                     | 5    | 6    | 6    | 6    | N/A  | 2        | 0     | 0      | 2         | 1             |
| Perfumania              | Beauty salons, equipment, supplies, and products | 5    | 6    | 6    | 8    | 9    | 1        | 2     | 2      | 0         | 0             |
| Olive Garden            | Restaurants, fast-casual                         | 5    | 6    | 5    | 5    | 5    | 2        | 1     | 1      | 1         | 0             |
| Blimpie Subs & Salads   | Restaurants, fast-casual                         | 5    | 6    | 7    | 7    | 8    | 2        | 3     | 0      | 0         | 0             |
| Costco Wholesale        | Wholesale Clubs                                  | 5    | 5    | 5    | 5    | 5    | 1        | 0     | 2      | 1         | 1             |
| Hollister               | Clothing and accessories                         | 5    | 5    | 5    | 3    | 3    | 1        | 0     | 1      | 2         | 1             |
| H-Mart                  | Grocers  | 5    | 5    | 5    | N/A  | N/A  | 0        | 0     | 5      | 0         | 0             |
| Arby's                  | Restaurants, fast-food                           | 5    | 5    | 4    | 3    | 3    | 0        | 1     | 2      | 2         | 0             |
| Red Lobster             | Restaurants, fast-casual                         | 5    | 5    | 5    | 5    | 5    | 1        | 1     | 1      | 2         | 0             |
| Aldi                    | Grocers  | 5    | 5    | 7    | 7    | N/A  | 2        | 1     | 1      | 1         | 0             |
| Club Monaco             | Clothing and accessories                         | 5    | 5    | 5    | 10   | 10   | 0        | 0     | 0      | 5         | 0             |
| 5 Napkin Burger         | Restaurants, fast-casual                         | 5    | 5    | 4    | 4    | 4    | 0        | 0     | 0      | 5         | 0             |
| Gucci                   | Clothing and accessories                         | 5    | 5    | 4    | 4    | 4    | 0        | 0     | 0      | 5         | 0             |
| Free People             | Clothing and accessories                         | 5    | 5    | 6    | 5    | 5    | 1        | 0     | 0      | 4         | 0             |
| Lowe's Home Improvement | Home Centers                                     | 5    | 4    | 7    | 7    | 7    | 2        | 0     | 1      | 0         | 2             |
| Aeropostale             | Clothing and accessories                         | 5    | 4    | 3    | 8    | 8    | 1        | 1     | 1      | 1         | 1             |
| Tiffany's               | Jewelry and watches                              | 5    | 4    | 5    | 3    | 3    | 0        | 0     | 0      | 5         | 0             |
| Brooks Brothers         | Clothing and accessories                         | 4    | 9    | 8    | 8    | 8    | 0        | 0     | 1      | 3         | 0             |
| Dante Zeller Tuxedo     | Clothing and accessories                         | 4    | 6    | 6    | 6    | 6    | 1        | 1     | 0      | 0         | 2             |
| JCPenney                | Department Stores                                | 4    | 6    | 6    | 5    | 5    | 1        | 1     | 1      | 0         | 1             |
| Planet Wings            | Restaurants, fast-food                           | 4    | 5    | 5    | 6    | N/A  | 0        | 0     | 0      | 0         | 4             |
| Moe's Southwest Grill   | Restaurants, fast-food                           | 4    | 5    | 6    | 6    | 5    | 0        | 1     | 0      | 1         | 2             |
| Spencer's               | Other retail                                     | 4    | 5    | 5    | 4    | 4    | 1        | 1     | 1      | 0         | 1             |
| Jamba Juice             | Juice Bars                                       | 4    | 5    | 8    | 8    | 6    | 0        | 0     | 0      | 4         | 0             |
| Tasti D-Lite            | Ice cream  | 4    | 5    | 5    | 8    | 10   | 0        | 0     | 0      | 4         | 0             |
| LEGO Store              | Games and toys                                   | 4    | 4    | 4    | 4    | 4    | 0        | 0     | 1      | 2         | 1             |
| Armani Exchange         | Clothing and accessories                         | 4    | 4    | 4    | 6    | 6    | 1        | 0     | 1      | 1         | 1             |
| Finish Line             | Shoes  | 4    | 4    | 4    | 4    | 4    | 1        | 1     | 1      | 0         | 1             |
| Hot Topic               | Clothing and accessories                         | 4    | 4    | 4    | 4    | 4    | 1        | 1     | 1      | 0         | 1             |

| Retail Chain          | Category                              | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|-----------------------|---------------------------------------|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Ashley Furniture      | Furniture                             | 4    | 4    | N/A  | N/A  | N/A  | 1        | 1     | 1      | 0         | 1             |
| AAMCO Transmissions   | Automobile repair, parts, and service | 4    | 4    | 4    | 6    | 6    | 2        | 1     | 0      | 0         | 1             |
| Pretzel Time          | Bakeries, retail                      | 4    | 4    | 4    | 5    | 5    | 0        | 1     | 3      | 0         | 0             |
| Pollo Campero         | Restaurants, fast-food                | 4    | 4    | 5    | 5    | N/A  | 1        | 1     | 2      | 0         | 0             |
| Guitar Center         | Other retail                          | 4    | 4    | 4    | 4    | 4    | 1        | 0     | 1      | 2         | 0             |
| Sears                 | Department Stores                     | 4    | 4    | 5    | 5    | 8    | 2        | 1     | 1      | 0         | 0             |
| Ann Taylor            | Clothing and accessories              | 4    | 4    | 5    | 5    | 6    | 0        | 0     | 0      | 4         | 0             |
| Aritzia               | Clothing and accessories              | 4    | 4    | N/A  | N/A  | N/A  | 0        | 0     | 0      | 4         | 0             |
| Abercrombie & Fitch   | Clothing and accessories              | 4    | 3    | 2    | 2    | 2    | 1        | 0     | 1      | 1         | 1             |
| Two Boots Pizza       | Pizza                                 | 4    | 3    | 10   | 9    | 9    | 2        | 0     | 0      | 2         | 0             |
| Godiva Chocolatier    | Other retail                          | 3    | 8    | 7    | 7    | 8    | 0        | 0     | 1      | 2         | 0             |
| Lane Bryant           | Clothing and accessories              | 3    | 6    | 6    | 7    | 8    | 1        | 0     | 1      | 1         | 0             |
| Tim Hortons           | Restaurants, fast-food                | 3    | 5    | 6    | 5    | 5    | 0        | 0     | 1      | 0         | 2             |
| Dairy Queen           | Yogurt                                | 3    | 4    | 4    | N/A  | N/A  | 0        | 1     | 0      | 0         | 2             |
| Uno Pizzeria & Grill  | Pizza                                 | 3    | 4    | 4    | 5    | 5    | 1        | 0     | 1      | 1         | 0             |
| Argo Tea Coffee       | Tea Shops                             | 3    | 4    | 7    | 7    | N/A  | 0        | 0     | 0      | 3         | 0             |
| wichcraft             | Restaurants, fast-casual              | 3    | 4    | 5    | 10   | 10   | 0        | 0     | 0      | 3         | 0             |
| Williams-Sonoma       | Housewares                            | 3    | 4    | 3    | 3    | 3    | 0        | 0     | 0      | 3         | 0             |
| Kmart                 | Department Stores                     | 3    | 4    | 5    | 7    | 7    | 0        | 2     | 0      | 1         | 0             |
| Build-A-Bear Workshop | Games and toys                        | 3    | 3    | 3    | 1    | 1    | 0        | 0     | 1      | 1         | 1             |
| Disney Store          | Games and toys                        | 3    | 3    | 3    | 3    | 3    | 0        | 0     | 1      | 1         | 1             |
| Kohl's                | Department Stores                     | 3    | 3    | 4    | 4    | 4    | 1        | 0     | 1      | 0         | 1             |
| Container Store       | Housewares                            | 3    | 3    | 3    | 2    | 2    | 0        | 0     | 0      | 2         | 1             |
| Montblanc             | Jewelry and watches                   | 3    | 3    | 3    | 2    | 2    | 0        | 0     | 1      | 2         | 0             |
| Sam Ash Music Stores  | Other retail                          | 3    | 3    | 3    | 3    | 3    | 1        | 0     | 1      | 1         | 0             |
| Bloomingdale's        | Department Stores                     | 3    | 3    | 3    | 3    | 3    | 0        | 0     | 0      | 3         | 0             |
| Capital Grille        | Restaurants, fast-casual              | 3    | 3    | 3    | 3    | 3    | 0        | 0     | 0      | 3         | 0             |
| Tourneau              | Jewelry and watches                   | 3    | 3    | 2    | 3    | 3    | 0        | 0     | 0      | 3         | 0             |
| Cosi                  | Restaurants, fast-casual              | 3    | 3    | 5    | 7    | 10   | 0        | 1     | 0      | 2         | 0             |
| West Elm              | Housewares                            | 3    | 3    | 3    | 4    | 4    | 1        | 0     | 0      | 2         | 0             |
| Mrs. Fields           | Bakeries, retail                      | 3    | 2    | 2    | 3    | 3    | 0        | 0     | 1      | 2         | 0             |

| Retail Chain             | Category  | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|--------------------------|---|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Liberty Travel           | Other retail                                    | 2    | 9    | 9    | 15   | 17   | 0        | 0     | 0      | 1         | 1             |
| Rumble                   | Health Clubs, Studios & Gymsnasiums             | 2    | 6    | N/A  | N/A  | N/A  | 0        | 0     | 0      | 2         | 0             |
| Supercuts                | Beauty salons, equipment, supples, and products | 2    | 4    | 4    | 5    | 5    | 0        | 0     | 0      | 2         | 0             |
| Totto Ramen              | Restaurants, fast-casual                        | 2    | 4    | 3    | 3    | 3    | 0        | 0     | 0      | 2         | 0             |
| 7 for all Mankind        | Clothing and accessories                        | 2    | 3    | 3    | 3    | 3    | 0        | 0     | 0      | 2         | 0             |
| Lacoste                  | Clothing and accessories                        | 2    | 3    | 3    | 3    | 3    | 0        | 0     | 0      | 2         | 0             |
| White House/Black Market | Clothing and accessories                        | 2    | 2    | 3    | 4    | 4    | 0        | 0     | 1      | 0         | 1             |
| Yankee Candle            | Other retail                                    | 2    | 2    | 3    | 3    | 3    | 0        | 0     | 1      | 0         | 1             |
| Gloria Jean's Coffee     | Coffee Shops                                    | 2    | 2    | 2    | 2    | 2    | 0        | 0     | 1      | 0         | 1             |
| Chili's                  | Restaurants, fast-casual                        | 2    | 2    | 2    | 2    | 2    | 0        | 0     | 1      | 0         | 1             |
| Juan Valdez              | Coffee Shops                                    | 2    | 2    | 2    | 3    | 3    | 0        | 0     | 1      | 1         | 0             |
| Hillstone Restaurant     | Restaurants, fast-casual                        | 2    | 2    | 2    | 2    | 2    | 0        | 0     | 0      | 2         | 0             |
| J. Jill                  | Clothing and accessories                        | 2    | 2    | 2    | 2    | 2    | 0        | 0     | 0      | 2         | 0             |
| Morton's Steakhouse      | Restaurants, fast-casual                        | 2    | 2    | 2    | 2    | 2    | 0        | 0     | 0      | 2         | 0             |
| Oakley                   | Clothing and accessories                        | 2    | 2    | 2    | 2    | 2    | 0        | 0     | 0      | 2         | 0             |
| Pottery Barn             | Furniture                                       | 2    | 2    | 2    | 2    | 2    | 0        | 0     | 0      | 2         | 0             |
| Sur La Table             | Housewares                                      | 2    | 2    | 2    | 3    | 3    | 0        | 0     | 0      | 2         | 0             |
| Talbots                  | Clothing and accessories                        | 2    | 2    | 2    | 2    | 2    | 0        | 0     | 0      | 2         | 0             |
| Art of Shaving           | Beauty salons, equipment, supples, and products | 1    | 4    | 6    | 7    | 7    | 0        | 0     | 0      | 1         | 0             |
| Paul Smith               | Clothing and accessories                        | 1    | 4    | 4    | 4    | 4    | 0        | 0     | 0      | 1         | 0             |
| Ricky's                  | Beauty salons, equipment, supples, and products | 1    | 2    | 14   | 17   | 20   | 0        | 0     | 0      | 1         | 0             |
| Johnston & Murphy        | Shoes   | 1    | 2    | 3    | 1    | 1    | 0        | 0     | 0      | 1         | 0             |
| Fossil Accessory         | Clothing and accessories                        | 1    | 2    | 2    | 6    | 6    | 0        | 0     | 0      | 1         | 0             |
| La Perla                 | Clothing and accessories                        | 1    | 2    | 2    | 2    | 2    | 0        | 0     | 0      | 1         | 0             |
| JoS. A. Bank             | Clothing and accessories                        | 1    | 2    | 1    | 2    | 2    | 0        | 0     | 0      | 1         | 0             |
| Helzberg's Diamonds      | Jewelry and watches                             | 1    | 1    | 1    | 2    | 2    | 0        | 0     | 0      | 0         | 1             |

| Retail Chain         | Category                            | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|----------------------|-------------------------------------|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| Chico's              | Clothing and accessories            | 1    | 1    | 2    | 4    | 4    | 0        | 0     | 1      | 0         | 0             |
| Curves               | Health Clubs, Studios & Gymsnasiums | 1    | 1    | 1    | 4    | 5    | 0        | 0     | 1      | 0         | 0             |
| Original SoupMan     | Restaurants, fast-food              | 1    | 1    | 1    | 3    | 3    | 0        | 0     | 1      | 0         | 0             |
| Diesel               | Clothing and accessories            | 1    | 1    | 3    | 3    | 3    | 0        | 0     | 0      | 1         | 0             |
| Umami Burger         | Restaurants, fast-casual            | 1    | 1    | 2    | 4    | 3    | 0        | 0     | 0      | 1         | 0             |
| Aroma Espresso Bar   | Coffee Shops                        | 1    | 1    | 2    | 3    | 3    | 0        | 0     | 0      | 1         | 0             |
| Crate & Barrel       | Furniture                           | 1    | 1    | 1    | 1    | 1    | 0        | 0     | 0      | 1         | 0             |
| French Connection    | Clothing and accessories            | 1    | 1    | 1    | 1    | 1    | 0        | 0     | 0      | 1         | 0             |
| Kenneth Cole         | Clothing and accessories            | 1    | 1    | 1    | 2    | 2    | 0        | 0     | 0      | 1         | 0             |
| Puma                 | Clothing and accessories            | 1    | 1    | 1    | 1    | 1    | 0        | 0     | 0      | 1         | 0             |
| Naturalizer Shoes    | Shoes                               | 1    | 1    | 0    | 0    | 0    | 0        | 0     | 0      | 1         | 0             |
| Sprint               | Cellular Telephones (Services)      | 0    | 89   | 107  | 81   | 89   | 0        | 0     | 0      | 0         | 0             |
| Modell's             | Other retail                        | 0    | 43   | 45   | 45   | 41   | 0        | 0     | 0      | 0         | 0             |
| Jimmy Jazz           | Clothing and accessories            | 0    | 26   | 25   | 26   | 24   | 0        | 0     | 0      | 0         | 0             |
| Papyrus              | Other retail                        | 0    | 22   | 22   | 23   | 22   | 0        | 0     | 0      | 0         | 0             |
| Soul Cycle           | Health Clubs, Studios & Gymsnasiums | 0    | 21   | 20   | 19   | 17   | 0        | 0     | 0      | 0         | 0             |
| New York & Co        | Clothing and accessories            | 0    | 17   | 16   | 15   | 15   | 0        | 0     | 0      | 0         | 0             |
| Flywheel Sports      | Health Clubs, Studios & Gymsnasiums | 0    | 11   | N/A  | N/A  | N/A  | 0        | 0     | 0      | 0         | 0             |
| Dress Barn           | Clothing and accessories            | 0    | 10   | 14   | 14   | 15   | 0        | 0     | 0      | 0         | 0             |
| Motherhood Maternity | Clothing and accessories            | 0    | 7    | 4    | 4    | 5    | 0        | 0     | 0      | 0         | 0             |
| BCBG Max Azria       | Clothing and accessories            | 0    | 6    | 4    | 11   | 11   | 0        | 0     | 0      | 0         | 0             |
| Justice              | Clothing and accessories            | 0    | 6    | 4    | 5    | 5    | 0        | 0     | 0      | 0         | 0             |
| Liquiteria           | Juice Bars                          | 0    | 5    | 7    | 6    | 6    | 0        | 0     | 0      | 0         | 0             |
| Brooklyn Industries  | Clothing and accessories            | 0    | 5    | 6    | 9    | 10   | 0        | 0     | 0      | 0         | 0             |
| Pier 1               | Furniture                           | 0    | 5    | 6    | 7    | 7    | 0        | 0     | 0      | 0         | 0             |
| Lucky Brand Jeans    | Clothing and accessories            | 0    | 4    | 3    | 3    | 3    | 0        | 0     | 0      | 0         | 0             |
| Pax Wholesome Foods  | Restaurants, fast-food              | 0    | 3    | 4    | 6    | 6    | 0        | 0     | 0      | 0         | 0             |
| Johnny Rockets       | Restaurants, fast-casual            | 0    | 3    | 4    | 6    | 6    | 0        | 0     | 0      | 0         | 0             |

| Retail Chain    | Category                 | 2020 | 2019 | 2018 | 2017 | 2016 | Brooklyn | Bronx | Queens | Manhattan | Staten Island |
|-----------------|--------------------------|------|------|------|------|------|----------|-------|--------|-----------|---------------|
| David's Tea     | Tea Shops                | 0    | 3    | 3    | 4    | 4    | 0        | 0     | 0      | 0         | 0             |
| Thomas Pink     | Clothing and accessories | 0    | 3    | 2    | 5    | 5    | 0        | 0     | 0      | 0         | 0             |
| Charlotte Russe | Clothing and accessories | 0    | 2    | 6    | 5    | 5    | 0        | 0     | 0      | 0         | 0             |
| Bose            | Electronics              | 0    | 2    | 4    | 3    | 3    | 0        | 0     | 0      | 0         | 0             |
| Maoz Vegetarian | Restaurants, fast-casual | 0    | 1    | 2    | 2    | 2    | 0        | 0     | 0      | 0         | 0             |
| Billabong       | Clothing and accessories | 0    | 1    | 1    | 1    | 1    | 0        | 0     | 0      | 0         | 0             |
| Geox            | Shoes                    | 0    | 1    | 1    | 4    | 4    | 0        | 0     | 0      | 0         | 0             |
| Laila Rowe      | Clothing and accessories | 0    | 1    | 1    | 3    | 3    | 0        | 0     | 0      | 0         | 0             |
| Strawberry      | Clothing and accessories | 0    | 1    | 1    | 2    | 6    | 0        | 0     | 0      | 0         | 0             |
| True Religion   | Clothing and accessories | 0    | 1    | 1    | 6    | 6    | 0        | 0     | 0      | 0         | 0             |

# NATIONAL RETAILER GROWTH BY INDUSTRY CATEGORY, 2019-2020

| Category   | 2020 | 2019 | Difference | % Change | Examples   |
|--|------|------|------------|----------|--|
| Coffee shops                                     | 1009 | 1076 | -67        | -6%      | Starbucks, Gregory's Coffee, Dunkin'               |
| Restaurants, fast-food                           | 1007 | 1060 | -53        | -5%      | Burger King, Nathan's Famous, Subway               |
| Cellular telephones (services)                   | 749  | 965  | -216       | -22%     | Verizon Wireless, AT&T                             |
| Clothing and accessories                         | 608  | 775  | -167       | -22%     | Uniqlo, Brooklyn Industries, Louis Vuitton         |
| Pharmacies                                       | 534  | 606  | -72        | -12%     | Rite Aid, Duane Reade/Walgreens, CVS/Pharmacy      |
| Other retail                                     | 502  | 599  | -97        | -16%     | Party City, Mattress Firm, Barnes & Noble          |
| Restaurants, fast-casual                         | 389  | 433  | -44        | -10%     | TGI Friday's, Outback Steakhouse, Dig Inn          |
| Ice cream  | 257  | 309  | -52        | -17%     | Cold Stone Creamery, Ben & Jerry's, Baskin-Robbins |
| Grocers  | 237  | 236  | 1          | 0%       | Trader Joe's, Foodtown, Key Food                   |
| Pizza  | 199  | 206  | -7         | -3%      | Little Caesars, Famous Famiglia, Pizza Hut         |
| Discount retail                                  | 141  | 152  | -11        | -7%      | Dollar Tree, Family Dollar                         |
| Beauty salons, equipment, supplies, and products | 117  | 148  | -31        | -21%     | Supercuts, Sephore, Bath & Body Works              |
| Shoes  | 114  | 110  | 4          | 4%       | Sketchers, Steve Madden, Foot Locker               |
| Department stores                                | 113  | 117  | -4         | -3%      | Macy's, TJ Maxx, JCPenny                           |
| Health clubs, studios & gymnasiums               | 107  | 170  | -63        | -37%     | Soul Cycle, Rumble, New York Sports Club           |
| Optical goods and optometrists                   | 88   | 92   | -4         | -4%      | Warby Parker, LensCrafters, Sterling Optical       |
| Automobile repair, parts, and service            | 85   | 87   | -2         | -2%      | Autozone, Pep Boys                                 |
| Vitamin & food supplements                       | 82   | 134  | -52        | -39%     | Vitamin Shoppe, GNC                                |
| Bakeries, retail                                 | 77   | 79   | -2         | -3%      | Mrs. Fields, Insomnia Cookies, Milk Bar            |
| Tea shops  | 74   | 83   | -9         | -11%     | Gong Cha, David's Tea, Vivi's Bubble Tea           |
| Games and toys                                   | 65   | 71   | -6         | -8%      | LEGO Store, Build-A-Bear Workshop, Disney Store    |
| Electronics                                      | 48   | 50   | -2         | -4%      | Apple, Bose, Best Buy                              |
| Bakeries, fast-casual                            | 47   | 83   | -36        | -43%     | Panera Bread, Le Pain Quotidien                    |
| Furniture  | 46   | 54   | -8         | -15%     | Crate & Barrel, Raymour & Flanigan                 |
| Juice bars                                       | 40   | 50   | -10        | -20%     | Juice Press, Pressed Juicery, Jamba Juice          |
| Jewelry and watches                              | 36   | 35   | 1          | 3%       | Montblanc, Tiffany's, Kay Jewelers                 |
| Office supplies                                  | 32   | 35   | -3         | -9%      | Staples  |

| Category        | 2020 | 2019 | Difference | % Change | Examples                                       |
|-----------------|------|------|------------|----------|--|
| Housewares      | 31   | 33   | -2         | -6%      | Container Store, Home Goods, Bed Bath & Beyond |
| Yogurt          | 30   | 37   | -7         | -19%     | Pinkberry, Dairy Queen, Red Mango              |
| Home centers    | 26   | 25   | 1          | 4%       | Lowe's Home Improvement, Home Depot            |
| Pet supplies    | 23   | 25   | -2         | -8%      | Petsmart, Petco                                |
| Wholesale clubs | 14   | 13   | 1          | 8%       | Costco Wholesale, BJ's Wholesale Club          |

## NATIONAL RETAILERS IN NYC BY ZIP CODE

| Neighborhood                        | Borough       | Zip Code | 2020 | 2019 | Difference | % Change |
|-------------------------------------|---------------|----------|------|------|------------|----------|
| Garment district/Koreatown          | Manhattan     | 10001    | 163  | 191  | -28        | -15%     |
| New Springville                     | Staten Island | 10314    | 153  | 171  | -18        | -11%     |
| East Village                        | Manhattan     | 10003    | 140  | 171  | -31        | -18%     |
| Brooklyn Heights                    | Brooklyn      | 11201    | 137  | 166  | -29        | -17%     |
| Midtown West                        | Manhattan     | 10019    | 126  | 153  | -27        | -18%     |
| Corona/Elmhurst                     | Queens        | 11373    | 123  | 129  | -6         | -5%      |
| Midtown West                        | Manhattan     | 10036    | 121  | 142  | -21        | -15%     |
| Flatlands                           | Brooklyn      | 11234    | 119  | 136  | -17        | -13%     |
| Midtown East                        | Manhattan     | 10022    | 114  | 148  | -34        | -23%     |
| Chelsea                             | Manhattan     | 10011    | 111  | 136  | -25        | -18%     |
| Midtown East                        | Manhattan     | 10017    | 97   | 124  | -27        | -22%     |
| Midtown West                        | Manhattan     | 10018    | 96   | 108  | -12        | -11%     |
| Greenwich Village/SoHo              | Manhattan     | 10012    | 94   | 110  | -16        | -15%     |
| Baychester/Co/op city               | Bronx         | 10475    | 85   | 96   | -11        | -11%     |
| Murray Hill                         | Manhattan     | 10016    | 83   | 104  | -21        | -20%     |
| Upper West Side/Morningside Heights | Manhattan     | 10025    | 82   | 94   | -12        | -13%     |
| Gramercy Park                       | Manhattan     | 10010    | 81   | 106  | -25        | -24%     |
| Central Harlem/Morningside Heights  | Manhattan     | 10027    | 81   | 90   | -9         | -10%     |
| East Flatbush / Flatbush            | Brooklyn      | 11226    | 79   | 81   | -2         | -2%      |
| Flushing                            | Queens        | 11354    | 77   | 89   | -12        | -13%     |
| Ridgewood                           | Queens        | 11385    | 77   | 86   | -9         | -10%     |
| Forest Hills                        | Queens        | 11375    | 75   | 84   | -9         | -11%     |
| Lower Manhattan/TriBeCa             | Manhattan     | 10007    | 74   | 92   | -18        | -20%     |
| Parkchester                         | Bronx         | 10462    | 72   | 83   | -11        | -13%     |



| Neighborhood                       | Borough       | Zip Code | 2020 | 2019 | Difference | % Change |
|------------------------------------|---------------|----------|------|------|------------|----------|
| Upper East Side                    | Manhattan     | 10028    | 71   | 85   | -14        | -16%     |
| Bay Ridge                          | Brooklyn      | 11209    | 71   | 82   | -11        | -13%     |
| Jamaica                            | Queens        | 11432    | 69   | 77   | -8         | -10%     |
| Jackson Heights                    | Queens        | 11372    | 67   | 79   | -12        | -15%     |
| Upper West Side                    | Manhattan     | 10023    | 66   | 86   | -20        | -23%     |
| High Bridge / Morrisania           | Bronx         | 10451    | 66   | 76   | -10        | -13%     |
| Canarsie                           | Brooklyn      | 11236    | 64   | 70   | -6         | -9%      |
| Bensonhurst                        | Brooklyn      | 11214    | 63   | 70   | -7         | -10%     |
| Fordham / Bronx Park               | Bronx         | 10458    | 61   | 65   | -4         | -6%      |
| Williamsbridge                     | Bronx         | 10467    | 60   | 66   | -6         | -9%      |
| Park Slope                         | Brooklyn      | 11217    | 58   | 63   | -5         | -8%      |
| Kingsbridge                        | Bronx         | 10463    | 58   | 59   | -1         | -2%      |
| Westchester                        | Bronx         | 10461    | 57   | 59   | -2         | -3%      |
| Lower Manhattan/Financial District | Manhattan     | 10038    | 55   | 65   | -10        | -15%     |
| Park Slope                         | Brooklyn      | 11215    | 55   | 56   | -1         | -2%      |
| Long Island City                   | Queens        | 11101    | 53   | 53   | 0          | 0%       |
| Upper East Side                    | Manhattan     | 10021    | 51   | 62   | -11        | -18%     |
| Upper West Side                    | Manhattan     | 10024    | 51   | 62   | -11        | -18%     |
| Rego Park                          | Queens        | 11374    | 51   | 58   | -7         | -12%     |
| Woodside                           | Queens        | 11377    | 51   | 51   | 0          | 0%       |
| Brownsville                        | Brooklyn      | 11212    | 50   | 60   | -10        | -17%     |
| Hunts Point / Mott Haven           | Bronx         | 10455    | 50   | 54   | -4         | -7%      |
| Spanish Harlem/East Harlem         | Manhattan     | 10029    | 49   | 61   | -12        | -20%     |
| Upper East Side                    | Manhattan     | 10065    | 49   | 58   | -9         | -16%     |
| Astoria                            | Queens        | 11103    | 49   | 58   | -9         | -16%     |
| East New York                      | Brooklyn      | 11207    | 49   | 54   | -5         | -9%      |
| Sheepshead Bay                     | Brooklyn      | 11229    | 48   | 61   | -13        | -21%     |
| TriBeCa/Chinatown                  | Manhattan     | 10013    | 47   | 59   | -12        | -20%     |
| Oakwood/New Dorp                   | Staten Island | 10306    | 47   | 55   | -8         | -15%     |
| West Village                       | Manhattan     | 10014    | 44   | 54   | -10        | -19%     |
| Chinatown/Lower East Side          | Manhattan     | 10002    | 42   | 51   | -9         | -18%     |
| Sheepshead Bay                     | Brooklyn      | 11235    | 42   | 48   | -6         | -13%     |
| Corona                             | Queens        | 11368    | 42   | 47   | -5         | -11%     |
| Canarsie                           | Brooklyn      | 11239    | 42   | 45   | -3         | -7%      |
| Bayside                            | Queens        | 11361    | 42   | 44   | -2         | -5%      |
| Washington Heights                 | Manhattan     | 10033    | 41   | 48   | -7         | -15%     |
| Rochdale Village/Jamaica           | Queens        | 11434    | 40   | 42   | -2         | -5%      |
| Flatbush/East Flatbush             | Brooklyn      | 11203    | 39   | 45   | -6         | -13%     |
| East New York                      | Brooklyn      | 11208    | 38   | 46   | -8         | -17%     |
| Flatbush/East Flatbush             | Brooklyn      | 11210    | 38   | 45   | -7         | -16%     |
| Pleasant Plains/Princess Bay       | Staten Island | 10309    | 38   | 42   | -4         | -10%     |
| Bay Ridge                          | Brooklyn      | 11220    | 37   | 48   | -11        | -23%     |
| Williamsburg/Bushwick              | Brooklyn      | 11206    | 37   | 39   | -2         | -5%      |
| East Harlem                        | Manhattan     | 10035    | 36   | 43   | -7         | -16%     |
| Kingsbridge                        | Bronx         | 10468    | 36   | 40   | -4         | -10%     |
| West Farms                         | Bronx         | 10460    | 36   | 37   | -1         | -3%      |
| Wakefield                          | Bronx         | 10466    | 36   | 37   | -1         | -3%      |
| Washington Heights                 | Manhattan     | 10032    | 36   | 37   | -1         | -3%      |
| Jamaica                            | Queens        | 11435    | 36   | 35   | 1          | 3%       |

| Neighborhood                            | Borough       | Zip Code | 2020 | 2019 | Difference | % Change |
|---|---------------|----------|------|------|------------|----------|
| Hunts Point / Mott Haven                | Bronx         | 10459    | 35   | 44   | -9         | -20%     |
| High Bridge / Morrisania                | Bronx         | 10452    | 35   | 40   | -5         | -13%     |
| Williamsburg                            | Brooklyn      | 11211    | 35   | 40   | -5         | -13%     |
| Upper East Side                         | Manhattan     | 10128    | 34   | 40   | -6         | -15%     |
| Gravesend                               | Brooklyn      | 11223    | 34   | 36   | -2         | -6%      |
| Tompkinsville/New Brighton/Saint George | Staten Island | 10301    | 34   | 35   | -1         | -3%      |
| Port Richmond                           | Staten Island | 10302    | 34   | 33   | 1          | 3%       |
| Long Island City / Astoria              | Queens        | 11106    | 33   | 35   | -2         | -6%      |
| Bedford Stuyvesant / Crown Heights      | Brooklyn      | 11216    | 32   | 37   | -5         | -14%     |
| Baychester                              | Bronx         | 10469    | 32   | 36   | -4         | -11%     |
| Soundview/Unionport                     | Bronx         | 10473    | 32   | 36   | -4         | -11%     |
| Washington Heights                      | Manhattan     | 10031    | 32   | 35   | -3         | -9%      |
| Greenpoint                              | Brooklyn      | 11222    | 32   | 34   | -2         | -6%      |
| Financial District/Battery Park City    | Manhattan     | 10004    | 31   | 38   | -7         | -18%     |
| JFK Airport                             | Queens        | 11430    | 30   | 40   | -10        | -25%     |
| Bushwick                                | Brooklyn      | 11237    | 30   | 35   | -5         | -14%     |
| Howard Beach                            | Queens        | 11414    | 30   | 28   | 2          | 7%       |
| Morris Heights                          | Bronx         | 10453    | 29   | 33   | -4         | -12%     |
| South Richmond Hill                     | Queens        | 11419    | 29   | 31   | -2         | -6%      |
| Coney Island/Sheepshead Bay             | Brooklyn      | 11224    | 29   | 29   | 0          | 0%       |
| Soundview/Unionport                     | Bronx         | 10472    | 28   | 33   | -5         | -15%     |
| Prospect Lefferts Gardens               | Brooklyn      | 11225    | 28   | 32   | -4         | -13%     |
| Flushing                                | Queens        | 11356    | 28   | 29   | -1         | -3%      |
| Pelham / Throgs Neck                    | Bronx         | 10465    | 28   | 27   | 1          | 4%       |
| Borough Park                            | Brooklyn      | 11204    | 27   | 37   | -10        | -27%     |
| Mariners Harbor                         | Staten Island | 10303    | 27   | 29   | -2         | -7%      |
| Middle Village                          | Queens        | 11379    | 26   | 26   | 0          | 0%       |
| Eltingville                             | Staten Island | 10312    | 26   | 26   | 0          | 0%       |
| Springfield Gardens                     | Queens        | 11413    | 25   | 31   | -6         | -19%     |
| Tremont                                 | Bronx         | 10457    | 25   | 26   | -1         | -4%      |
| Bayside                                 | Queens        | 11360    | 24   | 31   | -7         | -23%     |
| Ozone Park                              | Queens        | 11417    | 24   | 27   | -3         | -11%     |
| Astoria                                 | Queens        | 11105    | 24   | 26   | -2         | -8%      |
| Sunnyside                               | Queens        | 11104    | 24   | 26   | -2         | -8%      |
| South Beach, Linden/Park, Rosebank      | Staten Island | 10305    | 24   | 26   | -2         | -8%      |
| Bushwick                                | Brooklyn      | 11221    | 23   | 28   | -5         | -18%     |
| Fresh Meadows                           | Queens        | 11365    | 23   | 24   | -1         | -4%      |
| Woodhaven                               | Queens        | 11421    | 23   | 23   | 0          | 0%       |
| East Village/Alphabet City              | Manhattan     | 10009    | 22   | 31   | -9         | -29%     |
| Bedford Stuyvesant / Crown Heights      | Brooklyn      | 11213    | 22   | 24   | -2         | -8%      |
| Sunset Park                             | Brooklyn      | 11232    | 22   | 24   | -2         | -8%      |
| Fresh Meadows                           | Queens        | 11366    | 22   | 22   | 0          | 0%       |
| High Bridge / Morrisania                | Bronx         | 10456    | 22   | 20   | 2          | 10%      |
| Flushing                                | Queens        | 11358    | 21   | 24   | -3         | -13%     |
| Fort George/Inwood                      | Manhattan     | 10040    | 21   | 21   | 0          | 0%       |
| Midwood                                 | Brooklyn      | 11230    | 20   | 27   | -7         | -26%     |
| Financial District                      | Manhattan     | 10005    | 20   | 26   | -6         | -23%     |
| Flushing                                | Queens        | 11357    | 20   | 25   | -5         | -20%     |
| Flushing                                | Queens        | 11355    | 20   | 25   | -5         | -20%     |

| Neighborhood                       | Borough       | Zip Code | 2020 | 2019 | Difference | % Change |
|------------------------------------|---------------|----------|------|------|------------|----------|
| Borough Park                       | Brooklyn      | 11219    | 19   | 22   | -3         | -14%     |
| Rosedale                           | Queens        | 11422    | 19   | 21   | -2         | -10%     |
| Hollis                             | Queens        | 11423    | 19   | 21   | -2         | -10%     |
| Kew Gardens/Richmond Hill          | Queens        | 11418    | 19   | 21   | -2         | -10%     |
| Clinton Hill                       | Brooklyn      | 11205    | 19   | 19   | 0          | 0%       |
| Midtown                            | Manhattan     | 10020    | 18   | 23   | -5         | -22%     |
| Williamsburg                       | Brooklyn      | 11249    | 18   | 20   | -2         | -10%     |
| Kensington                         | Brooklyn      | 11218    | 18   | 19   | -1         | -5%      |
| Central Harlem/Morningside Heights | Manhattan     | 10026    | 17   | 21   | -4         | -19%     |
| Upper East Side                    | Manhattan     | 10075    | 17   | 18   | -1         | -6%      |
| North Floral Park                  | Queens        | 11004    | 17   | 17   | 0          | 0%       |
| Ozone Park                         | Queens        | 11416    | 17   | 17   | 0          | 0%       |
| Inwood                             | Manhattan     | 10034    | 16   | 18   | -2         | -11%     |
| East Elmhurst                      | Queens        | 11369    | 16   | 18   | -2         | -11%     |
| Far Rockaway                       | Queens        | 11691    | 15   | 18   | -3         | -17%     |
| Oakland Gardens                    | Queens        | 11364    | 15   | 17   | -2         | -12%     |
| Maspeth                            | Queens        | 11378    | 15   | 17   | -2         | -12%     |
| Financial District                 | Manhattan     | 10006    | 15   | 16   | -1         | -6%      |
| Little Neck                        | Queens        | 11362    | 15   | 14   | 1          | 7%       |
| Adelphi                            | Brooklyn      | 11238    | 14   | 17   | -3         | -18%     |
| South Ozone Park                   | Queens        | 11420    | 14   | 15   | -1         | -7%      |
| West New Brighton                  | Staten Island | 10310    | 14   | 15   | -1         | -7%      |
| Jamaica                            | Queens        | 11433    | 14   | 14   | 0          | 0%       |
| Upper Harlem                       | Manhattan     | 10039    | 13   | 15   | -2         | -13%     |
| Financial District                 | Manhattan     | 10281    | 13   | 15   | -2         | -13%     |
| Mott Haven                         | Bronx         | 10454    | 13   | 14   | -1         | -7%      |
| Midtown                            | Manhattan     | 10112    | 11   | 16   | -5         | -31%     |
| Astoria                            | Queens        | 11102    | 11   | 15   | -4         | -27%     |
| Bedford Stuyvesant / Crown Heights | Brooklyn      | 11233    | 11   | 14   | -3         | -21%     |
| Queens Village                     | Queens        | 11428    | 11   | 12   | -1         | -8%      |
| Fresh Meadows                      | Queens        | 11367    | 10   | 13   | -3         | -23%     |
| Dyker Heights                      | Brooklyn      | 11228    | 10   | 12   | -2         | -17%     |
| St. Albans                         | Queens        | 11412    | 10   | 11   | -1         | -9%      |
| Queens Village                     | Queens        | 11427    | 10   | 11   | -1         | -9%      |
| Central Harlem/Morningside Heights | Manhattan     | 10030    | 10   | 10   | 0          | 0%       |
| Stapleton/Emerson Hill             | Staten Island | 10304    | 10   | 9    | 1          | 11%      |
| Garment district/Koreatown         | Manhattan     | 10119    | 9    | 17   | -8         | -47%     |
| LaGuardia Airport                  | Queens        | 11371    | 9    | 12   | -3         | -25%     |
| Queens Village                     | Queens        | 11429    | 9    | 12   | -3         | -25%     |
| East Elmhurst                      | Queens        | 11370    | 9    | 12   | -3         | -25%     |
| Rockaway Park                      | Queens        | 11694    | 9    | 10   | -1         | -10%     |
| Far Rockaway/Broad Channel         | Queens        | 11693    | 9    | 9    | 0          | 0%       |
| Red Hook                           | Brooklyn      | 11231    | 8    | 10   | -2         | -20%     |
| Woodlawn                           | Bronx         | 10470    | 8    | 9    | -1         | -11%     |
| Kew Gardens                        | Queens        | 11415    | 8    | 9    | -1         | -11%     |
| Tottenville                        | Staten Island | 10307    | 8    | 9    | -1         | -11%     |
| Riverdale                          | Bronx         | 10471    | 8    | 8    | 0          | 0%       |
| Great Kills                        | Staten Island | 10308    | 8    | 8    | 0          | 0%       |
| Harlem                             | Manhattan     | 10037    | 6    | 7    | -1         | -14%     |

| Neighborhood                         | Borough   | Zip Code | 2020 | 2019 | Difference | % Change |
|--------------------------------------|-----------|----------|------|------|------------|----------|
| Garment district/Koreatown           | Manhattan | 10118    | 6    | 6    | 0          | 0%       |
| Cambria Heights                      | Queens    | 11411    | 5    | 6    | -1         | -17%     |
| Bellerose                            | Queens    | 11426    | 5    | 6    | -1         | -17%     |
| Far Rockaway/Arverne                 | Queens    | 11692    | 5    | 6    | -1         | -17%     |
| Garment district/Koreatown           | Manhattan | 10121    | 4    | 8    | -4         | -50%     |
| Jamaica                              | Queens    | 11436    | 4    | 6    | -2         | -33%     |
| Roosevelt Island                     | Manhattan | 10044    | 4    | 4    | 0          | 0%       |
| Midtown                              | Manhattan | 10103    | 4    | 4    | 0          | 0%       |
| Garment district/Koreatown           | Manhattan | 10120    | 4    | 4    | 0          | 0%       |
| Midtown                              | Manhattan | 10170    | 4    | 4    | 0          | 0%       |
| Hunts Point                          | Bronx     | 10474    | 3    | 4    | -1         | -25%     |
| Midtown                              | Manhattan | 10111    | 3    | 3    | 0          | 0%       |
| Midtown                              | Manhattan | 10168    | 3    | 2    | 1          | 50%      |
| Fort Hamilton                        | Brooklyn  | 11252    | 2    | 4    | -2         | -50%     |
| Garment district/Koreatown           | Manhattan | 10123    | 2    | 4    | -2         | -50%     |
| Midtown                              | Manhattan | 10107    | 2    | 3    | -1         | -33%     |
| Midtown                              | Manhattan | 10166    | 2    | 3    | -1         | -33%     |
| Midtown                              | Manhattan | 10173    | 2    | 3    | -1         | -33%     |
| Financial District                   | Manhattan | 10282    | 2    | 3    | -1         | -33%     |
| Midtown                              | Manhattan | 10169    | 2    | 3    | -1         | -33%     |
| Pelham Bay Park/City Island          | Bronx     | 10464    | 2    | 2    | 0          | 0%       |
| Downtown Brooklyn                    | Brooklyn  | 11241    | 2    | 2    | 0          | 0%       |
| Midtown                              | Manhattan | 10175    | 2    | 2    | 0          | 0%       |
| Midtown                              | Manhattan | 10104    | 2    | 2    | 0          | 0%       |
| Battery Park City/Downtown Manhattan | Manhattan | 10280    | 2    | 2    | 0          | 0%       |
| Little Neck/Douglaston               | Queens    | 11363    | 2    | 2    | 0          | 0%       |
| Garment district/Koreatown           | Manhattan | 10122    | 1    | 2    | -1         | -50%     |
| Harlem                               | Manhattan | 10116    | 1    | 1    | 0          | 0%       |
| Midtown                              | Manhattan | 10165    | 1    | 1    | 0          | 0%       |
| Midtown                              | Manhattan | 10129    | 1    | 1    | 0          | 0%       |
| Midtown                              | Manhattan | 10153    | 1    | 1    | 0          | 0%       |
| Midtown                              | Manhattan | 10176    | 1    | 1    | 0          | 0%       |
| Financial District                   | Manhattan | 10271    | 1    | 1    | 0          | 0%       |
| Midtown                              | Manhattan | 10174    | 1    | 1    | 0          | 0%       |
| Kew Gardens                          | Queens    | 11424    | 1    | 1    | 0          | 0%       |
| Jamaica                              | Queens    | 11425    | 1    | 1    | 0          | 0%       |
| Jamaica                              | Queens    | 11439    | 1    | 1    | 0          | 0%       |
| Financial District                   | Manhattan | 10279    | 0    | 1    | -1         | -100%    |
| Financial District                   | Manhattan | 10286    | 0    | 1    | -1         | -100%    |
| Financial District                   | Manhattan | 10270    | 0    | 1    | -1         | -100%    |

# MANHATTAN

**Top Zip Codes for National Chain Stores, Manhattan**

| Neighborhood               | Zip Code | 2020 | 2019 | Difference | % Change |
|----------------------------|----------|------|------|------------|----------|
| Garment district/Koreatown | 10001    | 163  | 191  | -28        | -15%     |
| East Village               | 10003    | 140  | 171  | -31        | -18%     |
| Midtown West               | 10019    | 126  | 153  | -27        | -18%     |
| Midtown West               | 10036    | 121  | 142  | -21        | -15%     |
| Midtown East               | 10022    | 114  | 148  | -34        | -23%     |
| Chelsea                    | 10011    | 111  | 136  | -25        | -18%     |
| Midtown East               | 10017    | 97   | 124  | -27        | -22%     |
| Midtown West               | 10018    | 96   | 108  | -12        | -11%     |
| Greenwich Village/SoHo     | 10012    | 94   | 110  | -16        | -15%     |
| Murray Hill                | 10016    | 83   | 104  | -21        | -20%     |

**Bottom Zip Codes for National Chain Stores, Manhattan**

| Neighborhood       | Zip Code | 2020 | 2019 | Difference | % Change |
|--------------------|----------|------|------|------------|----------|
| Harlem             | 10116    | 1    | 1    | 0          | 0%       |
| Midtown            | 10165    | 1    | 1    | 0          | 0%       |
| Midtown            | 10129    | 1    | 1    | 0          | 0%       |
| Midtown            | 10153    | 1    | 1    | 0          | 0%       |
| Midtown            | 10176    | 1    | 1    | 0          | 0%       |
| Financial District | 10271    | 1    | 1    | 0          | 0%       |
| Midtown            | 10174    | 1    | 1    | 0          | 0.0%     |
| Financial District | 10279    | 0    | 1    | -1         | -100.0%  |
| Financial District | 10286    | 0    | 1    | -1         | -100.0%  |
| Financial District | 10270    | 0    | 1    | -1         | -100.0%  |

## Number of National Retail Outlets, by Zip Code, Manhattan

| Neighborhood                         | Zip Code | 2020 | 2019 | Difference | % Change |
|--------------------------------------|----------|------|------|------------|----------|
| Garment district/Koreatown           | 10001    | 163  | 191  | -28        | -15%     |
| East Village                         | 10003    | 140  | 171  | -31        | -18%     |
| Midtown West                         | 10019    | 126  | 153  | -27        | -18%     |
| Midtown West                         | 10036    | 121  | 142  | -21        | -15%     |
| Midtown East                         | 10022    | 114  | 148  | -34        | -23%     |
| Chelsea                              | 10011    | 111  | 136  | -25        | -18%     |
| Midtown East                         | 10017    | 97   | 124  | -27        | -22%     |
| Midtown West                         | 10018    | 96   | 108  | -12        | -11%     |
| Greenwich Village/SoHo               | 10012    | 94   | 110  | -16        | -15%     |
| Murray Hill                          | 10016    | 83   | 104  | -21        | -20%     |
| Upper West Side/Morningside Heights  | 10025    | 82   | 94   | -12        | -13%     |
| Gramercy Park                        | 10010    | 81   | 106  | -25        | -24%     |
| Central Harlem/Morningside Heights   | 10027    | 81   | 90   | -9         | -10%     |
| Lower Manhattan/TriBeCa              | 10007    | 74   | 92   | -18        | -20%     |
| Upper East Side                      | 10028    | 71   | 85   | -14        | -16%     |
| Upper West Side                      | 10023    | 66   | 86   | -20        | -23%     |
| Lower Manhattan/Financial District   | 10038    | 55   | 65   | -10        | -15%     |
| Upper East Side                      | 10021    | 51   | 62   | -11        | -18%     |
| Upper West Side                      | 10024    | 51   | 62   | -11        | -18%     |
| Spanish Harlem/East Harlem           | 10029    | 49   | 61   | -12        | -20%     |
| Upper East Side                      | 10065    | 49   | 58   | -9         | -16%     |
| TriBeCa/Chinatown                    | 10013    | 47   | 59   | -12        | -20%     |
| West Village                         | 10014    | 44   | 54   | -10        | -19%     |
| Chinatown/Lower East Side            | 10002    | 42   | 51   | -9         | -18%     |
| Washington Heights                   | 10033    | 41   | 48   | -7         | -15%     |
| East Harlem                          | 10035    | 36   | 43   | -7         | -16%     |
| Washington Heights                   | 10032    | 36   | 37   | -1         | -3%      |
| Upper East Side                      | 10128    | 34   | 40   | -6         | -15%     |
| Washington Heights                   | 10031    | 32   | 35   | -3         | -9%      |
| Financial District/Battery Park City | 10004    | 31   | 38   | -7         | -18%     |
| East Village/Alphabet City           | 10009    | 22   | 31   | -9         | -29%     |
| Fort George/Inwood                   | 10040    | 21   | 21   | 0          | 0%       |
| Financial District                   | 10005    | 20   | 26   | -6         | -23%     |
| Midtown                              | 10020    | 18   | 23   | -5         | -22%     |
| Central Harlem/Morningside Heights   | 10026    | 17   | 21   | -4         | -19%     |
| Upper East Side                      | 10075    | 17   | 18   | -1         | -6%      |
| Inwood                               | 10034    | 16   | 18   | -2         | -11%     |
| Financial District                   | 10006    | 15   | 16   | -1         | -6%      |
| Upper Harlem                         | 10039    | 13   | 15   | -2         | -13%     |
| Financial District                   | 10281    | 13   | 15   | -2         | -13%     |
| Midtown                              | 10112    | 11   | 16   | -5         | -31%     |
| Central Harlem/Morningside Heights   | 10030    | 10   | 10   | 0          | 0%       |
| Garment district/Koreatown           | 10119    | 9    | 17   | -8         | -47%     |
| Harlem                               | 10037    | 6    | 7    | -1         | -14%     |
| Garment district/Koreatown           | 10118    | 6    | 6    | 0          | 0%       |
| Garment district/Koreatown           | 10121    | 4    | 8    | -4         | -50%     |

| Neighborhood                         | Zip Code | 2020 | 2019 | Difference | % Change |
|--------------------------------------|----------|------|------|------------|----------|
| Roosevelt Island                     | 10044    | 4    | 4    | 0          | 0%       |
| Midtown                              | 10103    | 4    | 4    | 0          | 0%       |
| Garment district/Koreatown           | 10120    | 4    | 4    | 0          | 0%       |
| Midtown                              | 10170    | 4    | 4    | 0          | 0%       |
| Midtown                              | 10111    | 3    | 3    | 0          | 0%       |
| Midtown                              | 10168    | 3    | 2    | 1          | 50%      |
| Garment district/Koreatown           | 10123    | 2    | 4    | -2         | -50%     |
| Midtown                              | 10107    | 2    | 3    | -1         | -33%     |
| Midtown                              | 10166    | 2    | 3    | -1         | -33%     |
| Midtown                              | 10173    | 2    | 3    | -1         | -33%     |
| Financial District                   | 10282    | 2    | 3    | -1         | -33%     |
| Midtown                              | 10169    | 2    | 3    | -1         | -33%     |
| Midtown                              | 10175    | 2    | 2    | 0          | 0%       |
| Midtown                              | 10104    | 2    | 2    | 0          | 0%       |
| Battery Park City/Downtown Manhattan | 10280    | 2    | 2    | 0          | 0%       |
| Garment district/Koreatown           | 10122    | 1    | 2    | -1         | -50%     |
| Harlem                               | 10116    | 1    | 1    | 0          | 0%       |
| Midtown                              | 10165    | 1    | 1    | 0          | 0%       |
| Midtown                              | 10129    | 1    | 1    | 0          | 0%       |
| Midtown                              | 10153    | 1    | 1    | 0          | 0%       |
| Midtown                              | 10176    | 1    | 1    | 0          | 0%       |
| Financial District                   | 10271    | 1    | 1    | 0          | 0%       |
| Midtown                              | 10174    | 1    | 1    | 0          | 0%       |
| Financial District                   | 10279    | 0    | 1    | -1         | -100%    |
| Financial District                   | 10286    | 0    | 1    | -1         | -100%    |
| Financial District                   | 10270    | 0    | 1    | -1         | -100%    |
| Midtown                              | 10105    | 0    | 0    | 0          | -        |
| Midtown                              | 10110    | 0    | 0    | 0          | -        |
| Midtown                              | 10167    | 0    | 0    | 0          | -        |
| Financial District                   | 10285    | 0    | 0    | 0          | -        |

# BROOKLYN

**Top Zip Codes for National Chain Stores, Brooklyn**

| Neighborhood             | Zip Code | 2020 | 2019 | Difference | % Change |
|--------------------------|----------|------|------|------------|----------|
| Brooklyn Heights         | 11201    | 137  | 166  | -29        | -17%     |
| Flatlands                | 11234    | 119  | 136  | -17        | -13%     |
| East Flatbush / Flatbush | 11226    | 79   | 81   | -2         | -2%      |
| Bay Ridge                | 11209    | 71   | 82   | -11        | -13%     |
| Canarsie                 | 11236    | 64   | 70   | -6         | -9%      |
| Bensonhurst              | 11214    | 63   | 70   | -7         | -10%     |
| Park Slope               | 11217    | 58   | 63   | -5         | -8%      |
| Park Slope               | 11215    | 55   | 56   | -1         | -2%      |
| Brownsville              | 11212    | 50   | 60   | -10        | -17%     |
| East New York            | 11207    | 49   | 54   | -5         | -9%      |

**Bottom Zip Codes for National Chain Stores, Brooklyn**

| Neighborhood                       | Zip Code | 2020 | 2019 | Difference | % Change |
|------------------------------------|----------|------|------|------------|----------|
| Borough Park                       | 11219    | 19   | 22   | -3         | -14%     |
| Clinton Hill                       | 11205    | 19   | 19   | 0          | 0%       |
| Williamsburg                       | 11249    | 18   | 20   | -2         | -10%     |
| Kensington                         | 11218    | 18   | 19   | -1         | -5%      |
| Adelphi                            | 11238    | 14   | 17   | -3         | -18%     |
| Bedford Stuyvesant / Crown Heights | 11233    | 11   | 14   | -3         | -21%     |
| Dyker Heights                      | 11228    | 10   | 12   | -2         | -17%     |
| Red Hook                           | 11231    | 8    | 10   | -2         | -20%     |
| Fort Hamilton                      | 11252    | 2    | 4    | -2         | -50%     |
| Downtown Brooklyn                  | 11241    | 2    | 2    | 0          | 0%       |



### Number of National Retail Outlets, by Zip Code, Brooklyn

| Neighborhood                       | Zip Code | 2020 | 2019 | Difference | % Change |
|------------------------------------|----------|------|------|------------|----------|
| Brooklyn Heights                   | 11201    | 137  | 166  | -29        | -17%     |
| Flatlands                          | 11234    | 119  | 136  | -17        | -13%     |
| East Flatbush / Flatbush           | 11226    | 79   | 81   | -2         | -2%      |
| Bay Ridge                          | 11209    | 71   | 82   | -11        | -13%     |
| Canarsie                           | 11236    | 64   | 70   | -6         | -9%      |
| Bensonhurst                        | 11214    | 63   | 70   | -7         | -10%     |
| Park Slope                         | 11217    | 58   | 63   | -5         | -8%      |
| Park Slope                         | 11215    | 55   | 56   | -1         | -2%      |
| Brownsville                        | 11212    | 50   | 60   | -10        | -17%     |
| East New York                      | 11207    | 49   | 54   | -5         | -9%      |
| Sheepshead Bay                     | 11229    | 48   | 61   | -13        | -21%     |
| Sheepshead Bay                     | 11235    | 42   | 48   | -6         | -13%     |
| Canarsie                           | 11239    | 42   | 45   | -3         | -7%      |
| Flatbush/East Flatbush             | 11203    | 39   | 45   | -6         | -13%     |
| East New York                      | 11208    | 38   | 46   | -8         | -17%     |
| Flatbush/East Flatbush             | 11210    | 38   | 45   | -7         | -16%     |
| Bay Ridge                          | 11220    | 37   | 48   | -11        | -23%     |
| Williamsburg/Bushwick              | 11206    | 37   | 39   | -2         | -5%      |
| Williamsburg                       | 11211    | 35   | 40   | -5         | -13%     |
| Gravesend                          | 11223    | 34   | 36   | -2         | -6%      |
| Bedford Stuyvesant / Crown Heights | 11216    | 32   | 37   | -5         | -14%     |
| Greenpoint                         | 11222    | 32   | 34   | -2         | -6%      |
| Bushwick                           | 11237    | 30   | 35   | -5         | -14%     |
| Coney Island/Sheepshead Bay        | 11224    | 29   | 29   | 0          | 0%       |
| Prospect Lefferts Gardens          | 11225    | 28   | 32   | -4         | -13%     |
| Borough Park                       | 11204    | 27   | 37   | -10        | -27%     |
| Bushwick                           | 11221    | 23   | 28   | -5         | -18%     |
| Bedford Stuyvesant / Crown Heights | 11213    | 22   | 24   | -2         | -8%      |
| Sunset Park                        | 11232    | 22   | 24   | -2         | -8%      |
| Midwood                            | 11230    | 20   | 27   | -7         | -26%     |
| Borough Park                       | 11219    | 19   | 22   | -3         | -14%     |
| Clinton Hill                       | 11205    | 19   | 19   | 0          | 0%       |
| Williamsburg                       | 11249    | 18   | 20   | -2         | -10%     |
| Kensington                         | 11218    | 18   | 19   | -1         | -5%      |
| Adelphi                            | 11238    | 14   | 17   | -3         | -18%     |
| Bedford Stuyvesant / Crown Heights | 11233    | 11   | 14   | -3         | -21%     |
| Dyker Heights                      | 11228    | 10   | 12   | -2         | -17%     |
| Red Hook                           | 11231    | 8    | 10   | -2         | -20%     |
| Fort Hamilton                      | 11252    | 2    | 4    | -2         | -50%     |
| Downtown Brooklyn                  | 11241    | 2    | 2    | 0          | 0%       |
| Greenpoint                         | 11202    | 0    | 0    | 0          | -        |
| Navy Yard                          | 11251    | 0    | 0    | 0          | -        |

# QUEENS

**Top Zip Codes for National Chain Stores, Queens**

| Neighborhood     | Zip Code | 2020 | 2019 | Difference | % Change |
|------------------|----------|------|------|------------|----------|
| Corona/Elmhurst  | 11373    | 123  | 129  | -6         | -5%      |
| Flushing         | 11354    | 77   | 89   | -12        | -13%     |
| Ridgewood        | 11385    | 77   | 86   | -9         | -10%     |
| Forest Hills     | 11375    | 75   | 84   | -9         | -11%     |
| Jamaica          | 11432    | 69   | 77   | -8         | -10%     |
| Jackson Heights  | 11372    | 67   | 79   | -12        | -15%     |
| Long Island City | 11101    | 53   | 53   | 0          | 0%       |
| Rego Park        | 11374    | 51   | 58   | -7         | -12%     |
| Woodside         | 11377    | 51   | 51   | 0          | 0%       |
| Astoria          | 11103    | 49   | 58   | -9         | -16%     |

**Bottom Zip Codes for National Chain Stores, Queens**

| Neighborhood               | Zip Code | 2020 | 2019 | Difference | % Change |
|----------------------------|----------|------|------|------------|----------|
| Far Rockaway/Broad Channel | 11693    | 9    | 9    | 0          | 0%       |
| Kew Gardens                | 11415    | 8    | 9    | -1         | -11%     |
| Cambria Heights            | 11411    | 5    | 6    | -1         | -17%     |
| Bellerose                  | 11426    | 5    | 6    | -1         | -17%     |
| Far Rockaway/Arverne       | 11692    | 5    | 6    | -1         | -17%     |
| Jamaica                    | 11436    | 4    | 6    | -2         | -33%     |
| Little Neck/Douglaston     | 11363    | 2    | 2    | 0          | 0%       |
| Kew Gardens                | 11424    | 1    | 1    | 0          | 0%       |
| Jamaica                    | 11425    | 1    | 1    | 0          | 0%       |
| Jamaica                    | 11439    | 1    | 1    | 0          | 0%       |

### Number of National Retail Outlets, by Zip Code, Queens

| Neighborhood               | Zip Code | 2020 | 2019 | Difference | % Change |
|----------------------------|----------|------|------|------------|----------|
| Corona/Elmhurst            | 11373    | 123  | 129  | -6         | -5%      |
| Flushing                   | 11354    | 77   | 89   | -12        | -13%     |
| Ridgewood                  | 11385    | 77   | 86   | -9         | -10%     |
| Forest Hills               | 11375    | 75   | 84   | -9         | -11%     |
| Jamaica                    | 11432    | 69   | 77   | -8         | -10%     |
| Jackson Heights            | 11372    | 67   | 79   | -12        | -15%     |
| Long Island City           | 11101    | 53   | 53   | 0          | 0%       |
| Rego Park                  | 11374    | 51   | 58   | -7         | -12%     |
| Woodside                   | 11377    | 51   | 51   | 0          | 0%       |
| Astoria                    | 11103    | 49   | 58   | -9         | -16%     |
| Corona                     | 11368    | 42   | 47   | -5         | -11%     |
| Bayside                    | 11361    | 42   | 44   | -2         | -5%      |
| Rochdale Village/Jamaica   | 11434    | 40   | 42   | -2         | -5%      |
| Jamaica                    | 11435    | 36   | 35   | 1          | 3%       |
| Long Island City / Astoria | 11106    | 33   | 35   | -2         | -6%      |
| JFK Airport                | 11430    | 30   | 40   | -10        | -25%     |
| Howard Beach               | 11414    | 30   | 28   | 2          | 7%       |
| South Richmond Hill        | 11419    | 29   | 31   | -2         | -6%      |
| Flushing                   | 11356    | 28   | 29   | -1         | -3%      |
| Middle Village             | 11379    | 26   | 26   | 0          | 0%       |
| Springfield Gardens        | 11413    | 25   | 31   | -6         | -19%     |
| Bayside                    | 11360    | 24   | 31   | -7         | -23%     |
| Ozone Park                 | 11417    | 24   | 27   | -3         | -11%     |
| Astoria                    | 11105    | 24   | 26   | -2         | -8%      |
| Sunnyside                  | 11104    | 24   | 26   | -2         | -8%      |
| Fresh Meadows              | 11365    | 23   | 24   | -1         | -4%      |
| Woodhaven                  | 11421    | 23   | 23   | 0          | 0%       |
| Fresh Meadows              | 11366    | 22   | 22   | 0          | 0%       |
| Flushing                   | 11358    | 21   | 24   | -3         | -13%     |
| Flushing                   | 11357    | 20   | 25   | -5         | -20%     |
| Flushing                   | 11355    | 20   | 25   | -5         | -20%     |
| Rosedale                   | 11422    | 19   | 21   | -2         | -10%     |
| Hollis                     | 11423    | 19   | 21   | -2         | -10%     |
| Kew Gardens/Richmond Hill  | 11418    | 19   | 21   | -2         | -10%     |
| North Floral Park          | 11004    | 17   | 17   | 0          | 0%       |
| Ozone Park                 | 11416    | 17   | 17   | 0          | 0%       |
| East Elmhurst              | 11369    | 16   | 18   | -2         | -11%     |
| Far Rockaway               | 11691    | 15   | 18   | -3         | -17%     |
| Oakland Gardens            | 11364    | 15   | 17   | -2         | -12%     |
| Maspeth                    | 11378    | 15   | 17   | -2         | -12%     |
| Little Neck                | 11362    | 15   | 14   | 1          | 7%       |
| South Ozone Park           | 11420    | 14   | 15   | -1         | -7%      |
| Jamaica                    | 11433    | 14   | 14   | 0          | 0%       |
| Astoria                    | 11102    | 11   | 15   | -4         | -27%     |
| Queens Village             | 11428    | 11   | 12   | -1         | -8%      |
| Fresh Meadows              | 11367    | 10   | 13   | -3         | -23%     |

| Neighborhood               | Zip Code | 2020 | 2019 | Difference | % Change |
|----------------------------|----------|------|------|------------|----------|
| St. Albans                 | 11412    | 10   | 11   | -1         | -9%      |
| Queens Village             | 11427    | 10   | 11   | -1         | -9%      |
| LaGuardia Airport          | 11371    | 9    | 12   | -3         | -25%     |
| Queens Village             | 11429    | 9    | 12   | -3         | -25%     |
| East Elmhurst              | 11370    | 9    | 12   | -3         | -25%     |
| Rockaway Park              | 11694    | 9    | 10   | -1         | -10%     |
| Far Rockaway/Broad Channel | 11693    | 9    | 9    | 0          | 0%       |
| Kew Gardens                | 11415    | 8    | 9    | -1         | -11%     |
| Cambria Heights            | 11411    | 5    | 6    | -1         | -17%     |
| Bellerose                  | 11426    | 5    | 6    | -1         | -17%     |
| Far Rockaway/Arverne       | 11692    | 5    | 6    | -1         | -17%     |
| Jamaica                    | 11436    | 4    | 6    | -2         | -33%     |
| Little Neck/Douglaston     | 11363    | 2    | 2    | 0          | 0%       |
| Kew Gardens                | 11424    | 1    | 1    | 0          | 0%       |
| Jamaica                    | 11425    | 1    | 1    | 0          | 0%       |
| Jamaica                    | 11439    | 1    | 1    | 0          | 0%       |
| Jamaica                    | 11431    | 0    | 0    | 0          | -        |
| Breezy Point               | 11697    | 0    | 0    | 0          | -        |

# BRONX

Number of National Retail Outlets, by Zip Code, Bronx

| Neighborhood                | Zip Code | 2020 | 2019 | Difference | % Change |
|-----------------------------|----------|------|------|------------|----------|
| Baychester/Co/op city       | 10475    | 85   | 96   | -11        | -11%     |
| Parkchester                 | 10462    | 72   | 83   | -11        | -13%     |
| High Bridge / Morrisania    | 10451    | 66   | 76   | -10        | -13%     |
| Fordham / Bronx Park        | 10458    | 61   | 65   | -4         | -6%      |
| Williamsbridge              | 10467    | 60   | 66   | -6         | -9%      |
| Kingsbridge                 | 10463    | 58   | 59   | -1         | -2%      |
| Westchester                 | 10461    | 57   | 59   | -2         | -3%      |
| Hunts Point / Mott Haven    | 10455    | 50   | 54   | -4         | -7%      |
| Kingsbridge                 | 10468    | 36   | 40   | -4         | -10%     |
| West Farms                  | 10460    | 36   | 37   | -1         | -3%      |
| Wakefield                   | 10466    | 36   | 37   | -1         | -3%      |
| Hunts Point / Mott Haven    | 10459    | 35   | 44   | -9         | -20%     |
| High Bridge / Morrisania    | 10452    | 35   | 40   | -5         | -13%     |
| Baychester                  | 10469    | 32   | 36   | -4         | -11%     |
| Soundview/Unionport         | 10473    | 32   | 36   | -4         | -11%     |
| Morris Heights              | 10453    | 29   | 33   | -4         | -12%     |
| Soundview/Unionport         | 10472    | 28   | 33   | -5         | -15%     |
| Pelham / Throgs Neck        | 10465    | 28   | 27   | 1          | 4%       |
| Tremont                     | 10457    | 25   | 26   | -1         | -4%      |
| High Bridge / Morrisania    | 10456    | 22   | 20   | 2          | 10%      |
| Mott Haven                  | 10454    | 13   | 14   | -1         | -7%      |
| Woodlawn                    | 10470    | 8    | 9    | -1         | -11%     |
| Riverdale                   | 10471    | 8    | 8    | 0          | 0%       |
| Hunts Point                 | 10474    | 3    | 4    | -1         | -25%     |
| Pelham Bay Park/City Island | 10464    | 2    | 2    | 0          | 0%       |

# STATEN ISLAND

Number of National Retail Outlets, by Zip Code, Staten Island

| Neighborhood                            | Zip Code | 2020 | 2019 | Difference | % Change |
|---|----------|------|------|------------|----------|
| New Springville                         | 10314    | 153  | 171  | -18        | -11%     |
| Oakwood/New Dorp                        | 10306    | 47   | 55   | -8         | -15%     |
| Pleasant Plains/Princess Bay            | 10309    | 38   | 42   | -4         | -10%     |
| Tompkinsville/New Brighton/Saint George | 10301    | 34   | 35   | -1         | -3%      |
| Port Richmond                           | 10302    | 34   | 33   | 1          | 3%       |
| Mariners Harbor                         | 10303    | 27   | 29   | -2         | -7%      |
| Eltingville                             | 10312    | 26   | 26   | 0          | 0%       |
| South Beach, Linden/Park, Rosebank      | 10305    | 24   | 26   | -2         | -8%      |
| West New Brighton                       | 10310    | 14   | 15   | -1         | -7%      |
| Stapleton/Emerson Hill                  | 10304    | 10   | 9    | 1          | 11%      |
| Tottenville                             | 10307    | 8    | 9    | -1         | -11%     |
| Great Kills                             | 10308    | 8    | 8    | 0          | 0%       |
| New Springville                         | 10313    | 0    | 0    | 0          | -        |

# ENDNOTES

1. Early in the year, Basin-Robbins expanded significantly, adding more than a dozen new stores across the city. Then, as a result of the pandemic, it temporarily closed 39 stores—including many of the new outlets, along with several of the long-standing locations. Overall, we show a net decline of 46 stores for Baskin-Robbins.
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**Center for an Urban Future**

120 Wall Street, Floor 20  
New York, NY 10005

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